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Additional Information

Combining Production and Distribution in Supply Chains: the Hybrid Flow-Shop Vehicle Routing Problem

Leandro do C. Martins^{a,*}, Eliana M. Gonzalez-Neira^{b,c}, Sara Hatami^a, Angel A. Juan^a, Jairo R. Montoya-Torres^c

^a*IN3 – Computer Science Department, Universitat Oberta de Catalunya, Barcelona, Spain*

^b*Departamento de Ingeniería Industrial, Pontificia Universidad Javeriana, Bogotá, Colombia*

^c*Grupo de Investigación en Sistemas Logísticos, Universidad de La Sabana, Chía, Colombia*

Abstract

Many supply chains are composed of producers, suppliers, carriers, and customers. These agents must be coordinated to reduce waste and lead times. Production and distribution are two essential phases in most supply chains. Hence, improving the coordination of these phases is critical. This paper studies a combined hybrid flow-shop and vehicle routing problem. The production phase is modeled as a hybrid flow-shop configuration. In the second phase, the produced jobs have to be delivered to a set of customers. The delivery is carried out in batches of products, using vehicles with a limited capacity. With the objective of minimizing the service time of the last customer, we propose a biased-randomized variable neighborhood descent algorithm. Different test factors, such as the use of alternative initial solutions, solution representations, and loading strategies, are considered and analyzed.

Keywords: hybrid flow-shop problem, vehicle routing problem, biased randomization, metaheuristics

1. Introduction

In most supply chains, there is an increasing need to coordinate the efforts of suppliers, producers, and carriers to efficiently deliver products to customers, so that waste and lead times are reduced. The production and distributions phases are critical in any supply chain: finished

*Corresponding author

Email addresses: leandrocm@uoc.edu, eliana.gonzalez@javeriana.edu.co, shatami@uoc.edu, ajuanp@uoc.edu, jairo.montoya@unisabana.edu.co (Jairo R. Montoya-Torres), leandrocm@uoc.edu, shatami@uoc.edu, eliana.gonzalez@javeriana.edu.co, ajuanp@uoc.edu, jairo.montoya@unisabana.edu.co, marccone.freitas@gmail.com (Jairo R. Montoya-Torres)

5 products are transferred from production centers to a warehouse or distribution centers by cargo
6 vehicles. In order to enhance the operational performance, both phases need to be considered while
7 optimizing operations. Still, due to the complexity of these phases, traditional approaches usually
8 consider them as two isolated problems (Chen, 2010).

9 In this paper, we offer a more holistic approach by considering the production and distribution
10 phases altogether. This is the case, for example, of distributing medical tests or vaccines to local
11 health centers –so they can be administrated to the population as soon as possible– while these
12 items are being produced, in large quantities, at a central laboratory. Hence, the production phase
13 is modeled as a hybrid flow-shop (HFS) environment, while the distribution phase is modeled as a
14 vehicle routing problem (VRP). Accordingly, the combined problem can be referred to as a hybrid
15 flow-shop vehicle routing problem (HFS-VRP). As shown in Figure 1, in the production phase a
16 set J of jobs (items) are processed. Each job has to go through a set S of sequential stages. At
17 each stage $s \in S$, a set M_s of parallel and identical machines are available to process the job. Given
18 a job $j \in J$, its processing time in stage $s \in S$ is given by $p_{js} > 0$. Regarding the distribution
19 phase, a set C of customers and a single vehicle that makes multiple trips are considered. In each
20 trip the vehicle delivers a batch of jobs. Each job $j \in J$ allows to a specific customer $c \in C$ and
21 occupies a volume of $q_j > 0$, being $Q \gg \max_{i \in J} \{q_i\}$ the maximum loading capacity of the vehicle.

22 In order to speed up the delivery process, finished items are grouped into batches that can be
23 delivered to customers while the production system is manufacturing new ones. In this context,
24 the goal is to minimize the total time elapsed since the start of the manufacturing process and
25 the delivery of the last customer’s demand, i.e., the makespan of the hybrid problem. In order
26 to solve the proposed HFS-VRP, three different and interrelated decisions have to be made: (i)
27 determining the job sequence on each machine at the production phase; (ii) assigning the finished
28 jobs to a proper batch for deliver; and (iii) determining adequate route for each trip of the vehicle
29 in order to deliver jobs to customers.

30 To the best of our knowledge, and despite its many applications in supply chain management,
31 this is the first time that such a combined hybrid flow-shop and vehicle routing problem has been
32 discussed in the scientific literature. To cope with the complexity of the HFS-VRP, we propose a
33 biased-randomized variable neighborhood descend (BR-VND) metaheuristic. Additionally, a new
34 set of instances, which are based on some well-known benchmark instances of both the HFS and

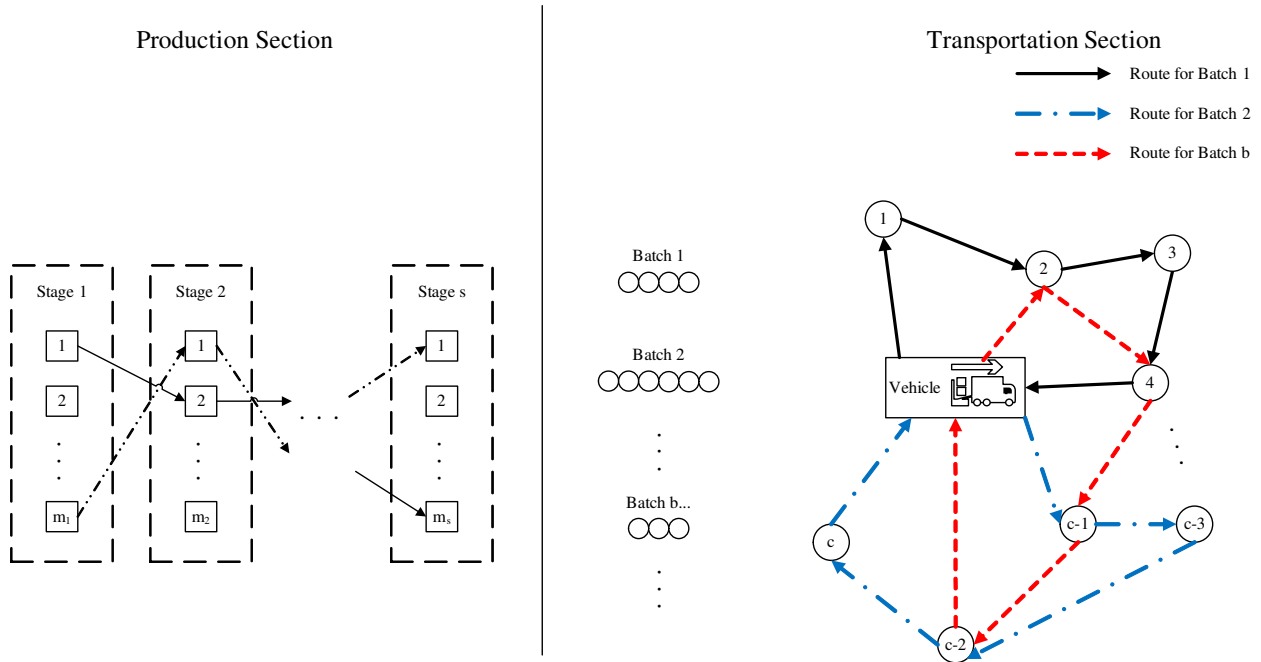


Figure 1: Combined production and distribution operations.

35 the VRP, are introduced.

36 The rest of the paper is arranged as follows: Section 2 provides a short literature review on
 37 related research. Section 5 describes the proposed BR-VND algorithm. In Section 6, a series of
 38 computational experiments are performed. Finally, Section 7 provides the conclusions of the work
 39 and proposes some open research lines.

40 2. Literature Review

41 The analysis of combined production and distribution processes has been quite common from
 42 a tactical and strategical points of view. Hence, many review papers have been published on
 43 these areas, e.g.: Thomas and Griffin (1996), Cohen and Mallik (1997), Vidal and Goetschalckx
 44 (1997), Erengüç et al. (1999), Sarmiento and Nagi (1999), Goetschalckx et al. (2002), Chen (2004),
 45 Meixell and Gargeya (2005), Olhager et al. (2015) and Koç et al. (2017). However, research at the
 46 operational level is much more recent and scarce, with just a few articles discussing the combination
 47 of production scheduling and vehicle routing operations (Chen, 2010).

48 According to Karaođlan and Kesen (2017), the integrated production scheduling and trans-
 49 portation problem can be classified into three categories, depending on the method employed for

50 sorting the deliveries. The first category consists of simple methods like direct shipping, without a
51 routing process: an order, a batch to a single client, or a batch to multiple customers delivered as
52 soon as the production process is finished. Examples of the first category can be found in the works
53 of Cakici et al. (2014) and Wang et al. (2016). The second category involves fixed transportation
54 departure dates with a predetermined departure time for each vehicle, e.g.: Stecke and Zhao (2007)
55 and Hajiaghaei-Keshteli et al. (2014). The third category consists of vehicle routing decisions to
56 be made, involving the determination of departure times. A complete discussion on the integrated
57 production scheduling and distribution operations can be found in Chen and Vairaktarakis (2005),
58 Wang et al. (2015), and Moons et al. (2017). Our review will mainly focus on the third category,
59 which is also the less studied one in the literature (Karaođlan and Kesen, 2017).

60 Li et al. (2005) considered applications where one manufacturing factory and one delivery pro-
61 cess are studied. Two objectives were analyzed: the customer service level and total distribution
62 costs. Customer service was studied with two different measures: mean completion time and
63 makespan. Dispatching costs included fixed and variable costs, the latter depending on the trav-
64 eled distance. The authors proposed several mathematical models and, when the problems could
65 not be solved exactly, they proposed heuristic approaches to obtain near-optimal solutions. Li and
66 Vairaktarakis (2007) solved a bundling operations problem in which two dedicated machines per-
67 form two different tasks of the same job that can be executed in parallel. The job is finished when
68 the two tasks are completed. Then, transportation is carried out by various vehicles. Decisions
69 to be made are the sequencing of jobs into machines, the number of vehicles for transportation,
70 and the routes they have to follow. The objective was to minimize the total cost of transportation
71 and the waiting cost of customers. The authors proposed a polynomial-time algorithm and several
72 heuristics to solve the problem. Armstrong et al. (2008) considered a single-machine problem in
73 which jobs belonging to the same production order must be processed one after the other. Pro-
74 duction orders had time windows for delivery, with no inventory allowed between the production
75 and the transportation stages.

76 Armstrong et al. (2008), Geismar et al. (2008) and Geismar et al. (2011) considered the produc-
77 tion and distribution of perishable products, which require avoiding waiting times before delivery.
78 Armstrong et al. (2008) have included delivery time windows specified by the customer. Due to the
79 limited resources of production and delivery processes, the whole demand cannot be met. Thus,

80 the decision is to select the subset of customers that can be served, such in a way that the total
81 satisfied demand is maximized. To solve this problem, the authors proposed a branch-and-bound
82 algorithm. Geismar et al. (2008) have included the vehicle routing problem in the decision pro-
83 cess. Since this is an *NP-hard* problem, these authors developed lower bounds that were used by
84 a two-phase metaheuristic algorithm. The first phase is a genetic algorithm (GA) that provides a
85 local optimum sequence for completing the products of the selected customers. The second phase
86 divides the sequence into various subsets and use the Gilmore-Gomory algorithm (Gilmore and
87 Gomory, 1961) to order the sub-sequences. Geismar et al. (2011) studied the same problem but
88 considering intermediate hubs, which cluster some customers. The objective here was to minimize
89 the total cost of production and transportation operations, while respecting the product lifetime
90 and delivery capacity of vehicles.

91 Farahani et al. (2012) solved a cost minimization problem in the production and distribution
92 scheduling of catering foods by employing an iterative hierarchical approach. In the first stage, the
93 authors applied an aggregation procedure to create batches of orders with similar characteristics.
94 Then, a block planning scheme is proposed to schedule the batches. Next, a heuristic is used to solve
95 the delivery problem. Finally, the iterative approach is implemented to coordinate both schedules.
96 Condotta et al. (2013) considers a single machine in the production stage, and a given fleet of
97 vehicles with limited capacity to deliver final products. Jobs have a due date for delivery, and the
98 goal is to minimize the lateness. A tabu search (TS) algorithm was proposed for obtaining partial
99 solutions at the production stage. Later, the TS was hybridized with an optimal transportation
100 schedule. Hajiaghaei-Keshteli and Aminnayeri (2014) proposed one heuristic procedure and two
101 metaheuristics, GA and simulated annealing (SA), to maximize customer service at minimum total
102 cost. Their GA obtained the best results, especially as the instance size increases.

103 Low et al. (2014) considered the production of a variety of products associated with one cus-
104 tomer as a batch. The batches might be delivered immediately after completion, or might be
105 grouped with other batches for delivering to the corresponding retailers. An heterogeneous fleet of
106 vehicles was considered to minimize total costs. They proposed a mixed-integer linear program-
107 ming (MILP) model and two GAs. Kang et al. (2016) solved a real case from a semiconductor
108 industry. Constraints, such as job clusters, production costs depending on the job clusters, setup
109 costs, and transportation costs of multiple vehicles were considered. The authors proposed a MILP

110 model and a GA to minimize the total cost for large instances.

111 Karaođlan and Kesen (2017) proposed a branch-and-cut algorithm to minimize the makespan
112 in the production of a single product with limited shelf life. For delivery purposes, there is only one
113 single vehicle with limited capacity. Fu et al. (2017) analyzed the problem with unrelated parallel
114 machines and job splitting during the production stage. The transportation stage included delivery
115 time windows and the delivery of jobs in batches using heterogeneous vehicles. Two objectives were
116 evaluated with the use of an iterative heuristic: the setup costs minimization at the production
117 stage and transportation costs for delivery.

118 **3. Mixed Integer Linear Programming Model of HFS-VRP**

119 In this section, we propose a MILP model of the HFS-VRP. Firstly, the sets and parameters
120 are defined, thence, the decision variables, objective function and constraints.

121 **Sets:**

122 J : jobs $\{1\dots n\}$

123 S : stages $\{1\dots s\}$

124 M_s : machines at stage $s \in S$ $\{1\dots m_s\}$

125 R : trips (deliveries of batches) $\{1\dots r\}$

126 C : customers $\{1\dots c\}$

127 JC_c : jobs of customer $c \in C$ $\{1\dots jc_c\}$

128 **Parameters:**

129 B : very big constant

130 $P_{j,s}$: processing time of job $j \in J$ at stage $s \in S$

131 Q : capacity of *vehicle*

132 q_j : loading volume occupied by job $j \in J$

133 $TT_{c,a}$: travel time between customer $c \in C \cup \{0\}$ and $a \in C \cup \{0\}$ (where node 0 is the factory)

134 **Variables:**

135 $X_{j,h,s}$: binary variable that takes the value of 1 if job $j \in J$ is processed before job $h \in J$ at stage
136 $s \in S$, and 0, otherwise

137 $Y_{j,s,m}$: binary variable that takes the value of 1 if job $j \in J$ is processed on machine $m \in E_s$ of
138 stage $s \in S$, and 0, otherwise

139 $ST_{j,s}$: continuous variable for the starting time of job $j \in J$ processed on machine $m \in E_s$ of stage
 140 $s \in S$
 141 $CT_{j,s}$: continuous variable for the completion time of job $j \in J$ processed on machine $m \in E_s$ of
 142 stage $s \in S$
 143 SR_r : departure time of trip $r \in R$ of the vehicle
 144 CR_r : completion time of trip $r \in R$ of the vehicle
 145 $TV_{c,r}$: time of arrival at customer $c \in C \cup \{0\}$ on trip $r \in R$
 146 $F_{c,a,r}$: binary variable that takes the value of 1 if customer $c \in C \cup \{0\}$ is visited before customer
 147 $a \in C \cup \{0\}$ in trip $r \in R$
 148 $W_{j,r}$: binary variable that takes the value of 1 if job $j \in J$ is dispatched on trip $r \in R$
 149 G_r : binary variable that takes the value of 1 if the vehicle performs the trip $r \in R$
 150 $N_{c,r}$: binary variable that takes the value of 1 if the customer $c \in C$ is visited on trip $r \in R$
 151 $Cmax$: makespan or maximum dispatching time of the jobs

$$\min Z = C_{max} \quad (1)$$

152 **s.t.:**

$$\sum_{m \in M_s} Y_{j,s,m} = 1 \quad \forall j \in J, \forall s \in S \quad (2)$$

$$CT_{j,s} = ST_{j,s} + P_{j,s} \quad \forall j \in J, \forall s \in S, \forall m \in M_s \quad (3)$$

$$ST_{j,s} \geq CT_{j,s-1} \quad \forall j \in J, \forall s \in S, s > 1 \quad (4)$$

$$ST_{h,s} \geq CT_{j,s} - B \cdot (3 - X_{j,h,s} - Y_{j,s,m} - Y_{h,s,m}) \quad \forall j, h \in J, \forall s \in S, \forall m \in M_s, j \neq h \quad (5)$$

$$ST_{j,s} \geq CT_{h,s} - B \cdot X_{j,h,s} - B \cdot (2 - Y_{j,s,m} - Y_{h,s,m}) \quad \forall j, h \in J, \forall s \in S, \forall m \in M_s, j \neq h \quad (6)$$

$$SR_r \geq CT_{j|S|} - B \cdot (1 - W_{j,r}) \quad \forall j \in J, \forall r \in R \quad (7)$$

$$TV_{c,r} \geq TV_{a,r} + TT_{a,c} - B \cdot (1 - F_{j,r}) \quad \forall c \in C, \forall a \in C \cup \{0\}, \forall r \in R, c \neq a \quad (8)$$

$$TV_{0,r} \geq SR_r \quad \forall r \in R \quad (9)$$

$$\sum_{j \in J_c} W_{j,r} \leq N_{c,r} \cdot B \quad \forall c \in C, \forall r \in R \quad (10)$$

$$N_{c,r} \leq \sum_{j \in J_c} W_{j,r} \quad \forall c \in C, \forall r \in R \quad (11)$$

$$\sum_{a \in C \cup \{0\}, a \neq c} F_{a,c,r} = N_{c,r} \quad \forall c \in C, \forall r \in R \quad (12)$$

$$\sum_{a \in C \cup \{0\}, a \neq c} F_{c,a,r} = N_{c,r} \quad \forall c \in C, \forall r \in R \quad (13)$$

$$\sum_{c \in C} F_{0,c,r} = G_{c,r} \quad \forall r \in R \quad (14)$$

$$\sum_{c \in C} F_{c,0,r} = G_{c,r} \quad \forall r \in R \quad (15)$$

$$\sum_{r \in R} W_{j,r} = 1 \quad \forall j \in J \quad (16)$$

$$\sum_{j \in J} q_j \cdot W_{j,r} \leq Q \cdot G_r \quad \forall r \in R \quad (17)$$

$$CR_r \geq TV_r \quad \forall c \in C, \forall r \in R \quad (18)$$

$$SR_{r+1} \geq CR_r + TT_{c,0} - B \cdot (1 - F_{c,0,r}) \quad \forall c \in C, \forall r \in R, r < |R| \quad (19)$$

$$C_{max} \geq CR_r \quad \forall r \in R \quad (20)$$

$$G_r \leq G_{r-1} \quad \forall r \in R, r > 1 \quad (21)$$

$$X_{j,h,s} \in \{0, 1\} \quad \forall j, h \in J, \forall s \in S \quad (22)$$

$$Y_{j,s,m} \in \{0, 1\} \quad \forall j \in J, \forall s \in S, \forall m \in M_s \quad (23)$$

$$F_{c,a,r} \in \{0, 1\} \quad \forall c \in C \cup \{0\}, \forall a \in C \cup \{0\}, \forall r \in R \quad (24)$$

$$W_{j,r} \in \{0, 1\} \quad \forall j \in J, \forall r \in R \quad (25)$$

$$G_r \in \{0, 1\} \quad \forall r \in R \quad (26)$$

$$N_{c,r} \in \{0, 1\} \quad \forall c \in C, \forall r \in R \quad (27)$$

$$CT_{j,s} \geq 0 \quad \forall j \in J, \forall s \in S \quad (28)$$

$$ST_{j,s} \geq 0 \quad \forall j \in J, \forall s \in S \quad (29)$$

$$SR_r \geq 0 \quad \forall r \in R \quad (30)$$

$$CR_r \geq 0 \quad \forall r \in R \quad (31)$$

$$TV_{c,r} \geq 0 \quad \forall c \in C \cup \{0\}, \forall r \in R \quad (32)$$

153 Equation (1) represents the objective function, that is the minimization of the makespan, that
154 is, the time in which the last job is delivered. Constraints set (2) specifies that each job can be
155 assigned at only one machine at each stage. Constraints set (3) calculates the completion time of

156 each job at each stage. Constraints set (4) determines the minimum starting time of each job at
 157 each stage regarding the completion time of the job in the previous stage. Constraints sets (5) and
 158 (6) specify the minimum starting time of each job at each stage regarding the completion time
 159 of jobs processed before at the same machine. Constraints set (7) defines the minimum starting
 160 time of each (delivery of batch) regarding the maximum completion time of the jobs that are going
 161 to be dispatched on that trip. Constraints set (8) specifies the minimum time of the visit of a
 162 customer in a trip depending on the time of the visit of the previous customer in that trip, and
 163 the travel time between both customers. Constraints set (9) indicates that the time of the visit
 164 of the depot (node 0) in a trip is equal to the departure time of that trip. Constraints sets (10)
 165 and (11) guarantee that, if a job is dispatched on a trip, the customer who is the owner of that
 166 job is visited on that trip. Constraints sets (12) and (13) state that, if a customer is visited on
 167 a trip, that customer is a successor and a predecessor of another customer or depot. Constraints
 168 sets (14) and (15) ensure that each trip starts and ends at depot if the trip is performed (node
 169 0). Constraints set (16) guarantees that each job is dispatched in exactly one trip. Constraints
 170 set (17) assures that the volume capacity of the vehicle on each trip is not surpassed. Constraints
 171 set (18) calculates the completion time of a trip regarding the time of the last customer visited
 172 in that trip. Constraints set (19) states that the starting time of a trip is greater or equal than
 173 the return time of the vehicle to the depot after the previous trip. Constraints set (20) specifies
 174 that the completion time of the last delivery is greater or equal than the completion time of the
 175 last trip. Constraints set (21) controls the binary variables of trips, ensuring that only consecutive
 176 trips can be performed. Finally, constraints sets (22)-(32) define the domain of decision variables.

177 3.1. Numerical Example of HFS-VRP Problem

178 As mentioned before, the following three decisions have to be made in order to solve HFS-VRP
 179 problem: (i) determining the job sequence at the production stage; (ii) assigning the finished jobs
 180 to a proper batch for delivery; and (iii) defining the routing plan for the single cargo vehicle. In
 181 order to give a better understanding of the problem, Figure 2 provides the following example with
 182 6 jobs ($n = 6$) and 3 stages ($s = 3$), in which the first and third stages are composed of 3 machines
 183 each ($m_1 = 3$ and $m_3 = 3$), while the second stage is composed of a single machine ($m_2 = 1$).

- 184 1. At the HFS stage, each job is described by a tuple (j, c_j, q_j) , in which j is the job identifier,
 185 c_j is the customer who requires the job j , and q_j is the loading volume of job j . For instance,

186 in tuple $(1, 1, 10)$, the job 1 is requested by customer 1, and consists of 10 demand size units.
187 Once processed in the first stage –with a completion time of 100 time units– the job 1 can
188 be processed in the following stage from time 100, and so on. The remaining jobs follow the
189 same interpretation.

190 2. The second stage aims to join processed jobs into batches that meets the capacity constraint
191 of the cargo vehicle. Each batch corresponds to one trip. In this example, the vehicle has
192 a capacity of 50 demands units. A batch b are represented by the set of jobs and the tuple
193 (CR_b, TD_b) , where CR_b and TD_b represent the completion time and total volume of batch
194 b , respectively. For example, the batch 1 is composed of jobs 3 and 2, has a completion time
195 is 600 time units, and its total volume is 45 units.

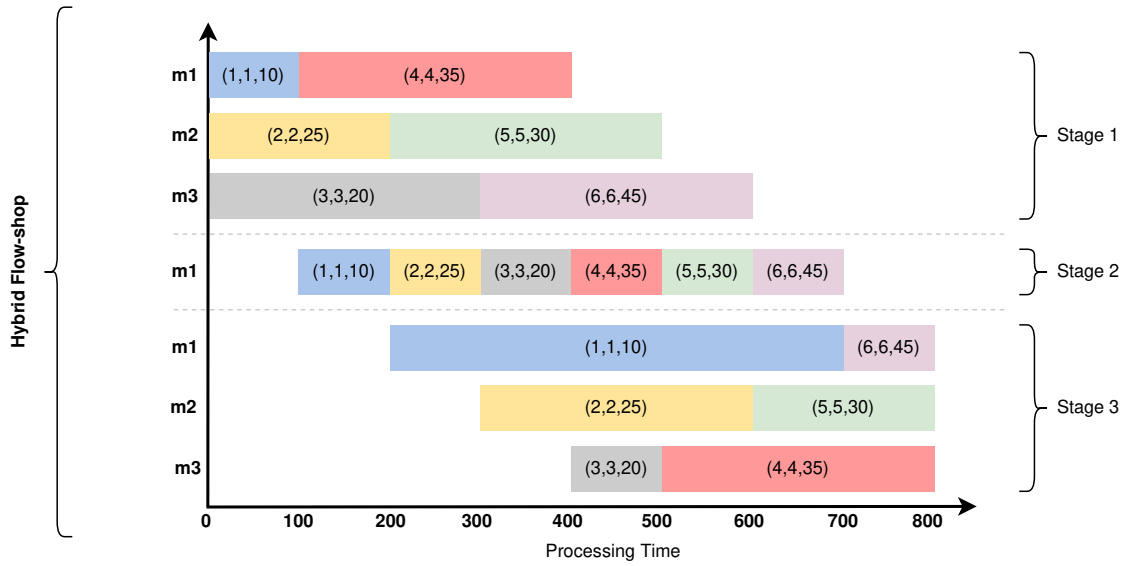
196 3. The last stage regards the vehicle routing process. For the first batch 1, the vehicle starts
197 its delivery at time SR_1 , i.e., 600 time units. In this stage, each node is characterized by the
198 tuple $[TV_{c,b}, RD_{c,b}]$, in which $TV_{c,b}$ represents the arrival time at node c of batch (trip) b , and
199 $RD_{c,b}$ represents the remaining loaded demand at node c of batch (trip) b . For instance, the
200 vehicle arrives at the depot after delivering the jobs at time 820 with no loaded demand. For
201 the next route, the delivery starts at time 820, since the vehicle arrives at the depot after
202 batch 2 being ready for delivery at time 800, i.e., the $\max(800, 820)$. In case the vehicle is
203 ready for delivery before the conclusion time of the batch, it must wait for the time needed
204 for the batch to be ready and loaded. The same is done for the remaining batches.

205 4. Finally, the solution cost is given by the time in which the vehicle returns to the depot after
206 delivering the jobs from the last batch. In this example, the integrated cost is 1210.

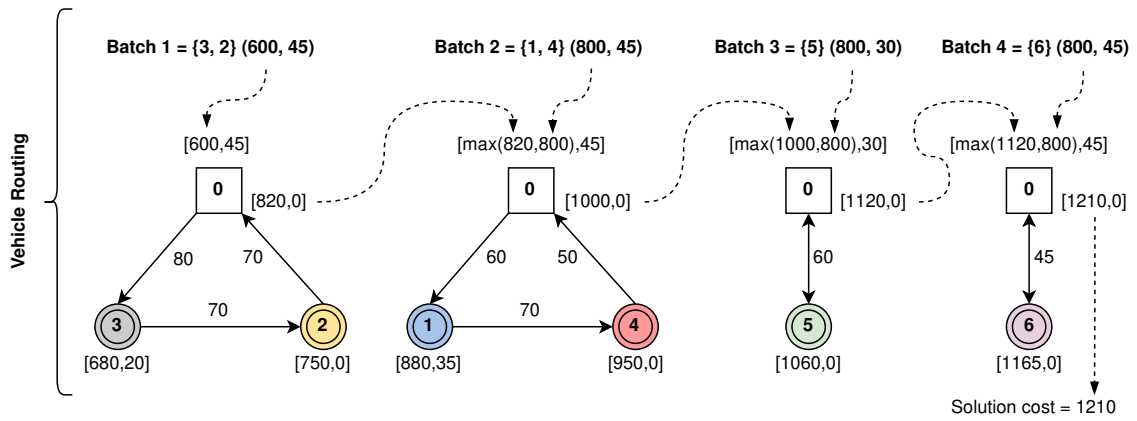
207 4. Lower Bound for HFS-VRP Problem

208 Considering the NP-hardness of the problem, we propose to calculate a lower bound for the
209 problem, $LB_{HFS-VRP}$, in order to evaluate the performance of our proposed algorithms. Since the
210 deliveries of some finished jobs can be performed simultaneously with the production of other jobs,
211 it can be said that the HFS stage is overlapped partially with the VRP stage. For that reason, the
212 proposed $LB_{HFS-VRP}$ consists in the maximum of the following two partial lower bounds (33):

213 (i) The $LB_{HFS-VRP_{part1}}$ (Equation 34), which consists in adding the HFS lower bound proposed
214 by Haouari and Hidri (2008) (35) and the traveling time of the nearest customer to the factory.



Batching
↓



Nomenclature: (job, customer, demand); (batch completion time, batch demand); [time at node, loaded demand at node]...

Figure 2: Numerical Example of of HFS-VRP Problem, the Combined Production and Distribution Operations.

215 (ii) The $LB_{HFS-VRP_{part2}}$ (Equation 42), which is obtained by the aggregation of a proposed
 216 lower bound for the multi-trip single VRP and the minimum summation of processing times across
 217 all jobs.

$$LB_{HFS-VRP} = \max\{LB_{HFS-VRP_{part1}}, LB_{HFS-VRP_{part2}}\} \quad (33)$$

218 As stated, Haouari and Hidri (2008) proposed a HFS lower bound. This bound summed with
 219 the smallest traveling time from the factory to a customer gives a possible lower bound for the
 220 HFS-VRP (34). Equations 35-41, which were taken from Haouari and Hidri (2008), supports the
 221 calculation of $LB_{HFS-VRP_{part1}}$.

$$LB_{HFS-VRP_{part1}} = LB_{HFS} + \min_{c \in C} \{TT_{0,c}\} \quad (34)$$

$$LB_{HFS} = \max_{2 \leq s \leq |S|} \{LB'_s\} \quad (35)$$

$$LB'_s = JL_{1,s-1} + \frac{SPT_{s-1}(|M_s|) + \sum_{j \in J} P_{j,s} + \sum_{k \in M_s} JR_{k,s}}{|M_s|} \quad (36)$$

$$LS_{j,s} = \begin{cases} \sum_{k=1}^{s-1} P_{j,k} & \text{if } j \in J, s > 1 \\ 0 & \text{if } j \in J, s = 1 \end{cases} \quad (37)$$

$$RS_{j,s} = \begin{cases} \sum_{k=s+1}^{|S|} P_{j,k} & \text{if } j \in J, j < s \\ 0 & \text{if } j \in J, s = |S| \end{cases} \quad (38)$$

$$JL_{l,s}: \text{ the } l\text{th smallest value of } LS_{j,s} \quad (39)$$

$$JR_{l,s}: \text{ the } l\text{th smallest value of } RS_{j,s} \quad (40)$$

$$SPT_{l,s}(k): \text{ the minimum-sum of completion times of the } k \text{ smallest } (s-1)\text{-stage jobs } LS_{j,s} \quad (41)$$

222 The lower bound that we propose for multi-trip single VRP $LB_{HFS-VRP_{part2}}$ (42) is constructed
 223 considering that:

224 (i) the total departing times from the depot to the first customer of the trips should be at least
 225 the minimum distance from the factory to a customer multiplied by the number of trips.

226 (ii) the total traveling time of the vehicle should be at least the minimum travel time from the
 227 factory to a customer multiplied by two times the number of trips (departure and return of each
 228 trip). Nevertheless, this multiplication considers the last return to the factory, thence this distance
 229 should be subtracted once. Therefore, the total traveling time of the vehicle should be at least two

230 times the minimum travel time from the factory to a customer times the minimum number of trips
 231 minus the minimum travel time from the factory to a customer.

232 (iii) the number of arcs visited between customers (that does not include the arcs that connect
 233 with the depot) is at least the number of customers minus the minimum number of trips $|C| - MNT$.
 234 Thence, the total traveling time across arcs is at least the sum of $|C| - MNT$ smallest distances
 235 between customers.

236 (iv) if the vehicle only has to do only one trip, then the traveling time is at least the sum of the
 237 minimum travel time from the factory to a customer with the $|C| - 1$ smallest distances between
 238 customers and with the LB_{HFS} .

239 Equations (43)-(46) support the calculation of $LB_{HFS-VRP_{part2}}$.

$$LB_{HFS-VRP_{part2}} = \begin{cases} \min_{c \in C} TT_{0,c} + \sum_{i=1}^{|C|-1} STTO_i + LB_{HFS} & \text{if } MNT = 1 \\ 2 \cdot MNT \cdot \min_{c \in C} TT_{0,c} - \min_{c \in C} TT_{0,c} + \min_{j \in J} SUMPT_j & \text{if } MNT \geq |C|, MNT > 1 \\ 2 \cdot MNT \cdot \min_{c \in C} TT_{0,c} - \min_{c \in C} TT_{0,c} + \sum_{i=1}^{|C|-MNT} STTO_i + \min_{j \in J} SUMPT_j & \text{if } |C| > MNT > 1 \end{cases} \quad (42)$$

$$MNT = \frac{\sum_j inJ q_j}{Q}: \text{the minimum trips of the vehicle} \quad (43)$$

$$STT_c = \min_{h \in C, h \neq c} \{TT_{c,h}\} \quad (44)$$

$$STTO_l: \text{the } l\text{-th smallest traveling time of } STT \text{ values} \quad (45)$$

$$SUMPT_j = \sum_{s \in S} P_{j,s} \quad (46)$$

240 5. BR-VND Algorithm

241 Since the HFS and the VRP are both *NP-hard* problems (Lenstra and Kan, 1981; Ruiz and
 242 Vázquez-Rodríguez, 2010), so it is the composed HFS-VRP. Therefore, the use of metaheuristic
 243 approaches becomes necessary to solve large-sized instances in reasonable computing times.
 244 Hence, we propose an algorithm that combines biased-randomization (BR) techniques (Gonzalez-
 245 Martin et al., 2012) with the well-known variable neighborhood descent (VND) framework. The
 246 latter is a variant of the variable neighborhood search (VNS) metaheuristic framework (Mladenović
 247 and Hansen, 1997). The VNS is an enhanced local search strategy that systematically explores
 248 the solution space by changing the neighborhood structure. The local optimum provided by one
 249 neighborhood structure is not necessarily the same as the one provided by another neighborhood
 250 structure. In this way, the search becomes more flexible by exploring different neighborhood struc-
 251 tures (Burke et al., 2008). The VND starts by employing an initial structure N_1 . The searching

252 process continues until no further improvement is reached. Then, a new neighborhood structure,
 253 N_2 , is explored. If a new local optimum is obtained, the VND returns back and starts again with
 254 N_1 . Otherwise, it continues with the next neighborhood structure, N_3 . This process goes on until
 255 the last neighborhood structure is reached. In our biased-randomized variable neighborhood de-
 256 scent (BR-VND) algorithm, we first create an initial solution, which is then iteratively improved by
 257 employing a set of neighborhood structures (Figure 1). More details on our algorithm are provided
 258 in the following subsections.

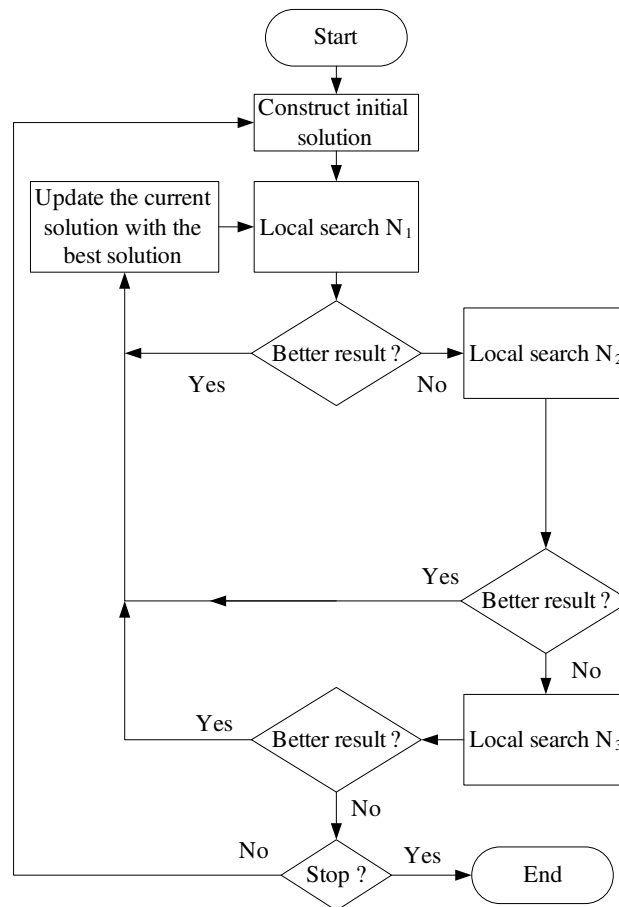


Figure 3: Flow-chart of the BR-VND algorithm.

259 5.1. Solution Representation and Loading Strategy

260 We consider two different solution representations. The first one, SR_1 , is a complete sequence
 261 (permutation) of all jobs, and does not make any assumption about the assignment of jobs to
 262 customers. Hence, using this representation it is possible to consider $n!$ different permutations.

263 The second solution representation, SR_2 , also employs a sequence of jobs. This time, however,
264 jobs belonging to the same customer appear together in the sequence.

265 The BR-VND starts by generating an initial solution. We consider biased-randomized ver-
266 sions of the following constructive heuristics to generate this initial solution: the NEH heuristic
267 (BR-NEH); the short processing time bottleneck heuristic (BR-SPTB); and the backward largest
268 processing time bottleneck heuristic (BR-bLPTB). Each constructive heuristic is applied to solution
269 representations SR_1 and SR_2 . In order to load batches of jobs on a vehicle with limited capacity,
270 we consider two different vehicle loading strategies. In the first one, VLS_1 , jobs are loaded by in-
271 creasing order of completion times. Let us consider, for example, a single vehicle with a maximum
272 capacity of 50 unit per trip, and 5 jobs (j_1, j_2, \dots, j_5) with the following completion times (sec-
273 ond element in the list) and volume capacities (third element in the list): $\{j_1, 38, 15\}$, $\{j_2, 24, 35\}$,
274 $\{j_3, 31, 5\}$, $\{j_4, 20, 10\}$, and $\{j_5, 15, 30\}$. Thus, VLS_1 will determine the following loading plan of
275 jobs: $\{j_5, j_4\}$ in trip 1, $\{j_2, j_3\}$ in trip 2, and $\{j_1\}$ in trip 3. In the second loading strategy, VLS_2 ,
276 the goal is to load the maximum possible volume in each trip. Hence, when applying this second
277 loading strategy to the previous numerical example, the loading plan will be as follows: $\{j_5, j_4, j_3\}$
278 in trip 1, $\{j_2\}$ in trip 2, and $\{j_1\}$ in trip 3. In order to investigate the effects of different initial
279 solutions ($IniSol$) and loading strategies (VLS), we design twelve variants of the algorithm. These
280 variants employ the same solution representation and have the same neighborhood structures, but
281 they use different initial solutions and loading strategies.

282 5.2. Generating an Initial Solution

283 For the generation of the initial solution ($IniSol$), we propose the implementation of simple dis-
284 patching rules, such as the shortest processing time (SPT) and longest processing time (LPT) ones,
285 which are adapted to the HFS problem. Both the SPT and the LPT generate job permutations
286 that are based on sorting the total processing time of jobs according to an ascending and a de-
287 scending order, respectively. Once all operations of one job are completed on the production phase,
288 the job can be delivered to its demanding customer. Therefore, a vehicle is loaded and routed.
289 For the routing process, we employ a biased-randomized version of the popular savings heuristic
290 (Quintero-Araujo et al., 2017). The biased-randomization processes employed in this paper, both
291 during the scheduling and the routing phases, make use of Geometric probability distributions, as
292 proposed in (Ferrer et al., 2016) for the scheduling and in Gonzalez-Martin et al. (2018) for the

293 routing.

294 5.2.1. The BR-NEH Heuristic

295 The first and second initial solutions are generated through the biased-randomized version of the
296 NEH heuristic (Nawaz et al., 1983). The extension of the NEH to the HFS problem provides good
297 results (Naderi et al., 2010). In the first initial solution, $BR - NEH1$, the biased-randomization
298 process is applied to a job sequence β in order to generate a job sequence π . Then, a ‘shift-to-left’
299 operator (Juan et al., 2014) is used to improve the current solution. In the second initial solution,
300 $BR - NEH2$, the NEH heuristic and a biased-randomization processes are jointly applied to all
301 jobs belonging to each customer $c \in C$. Hence, a partial job sequence π_c is constructed for each
302 customer $c \in C$ via the biased-randomized NEH heuristic. Next, the list of customers is sorted
303 by ascending order of their jobs’ makespan. A complete job sequence, π_T , is obtained by putting
304 together all the partial job sequences.

305 5.2.2. The BR-SPTB Heuristic

306 The idea of the third and fourth initial solutions make use of a biased-randomized version of the
307 short processing time bottleneck heuristic proposed by Pan et al. (2014). In many cases, bottlenecks
308 in a system are generated by a single component (Liao et al., 2012). As Paternina-Arboleda et al.
309 (2008) mentioned, a stage is a bottleneck when it has the largest flow ratio between the workload
310 and the total available capacity. The SPTB heuristic sorts jobs by their total processing time,
311 from the first stage to the bottleneck one. To generate the third initial solution, $BR-SPTB1$, the
312 biased-randomized process is applied to the job sequence. The fourth initial solution, $BR-SPTB2$,
313 is similar to the second one –it also works separately with the jobs that belong to each customer.
314 The only difference is that in $BR-SPTB2$ the partial job sequence for each customer is obtained
315 via a biased-randomized version of the SPTB heuristic.

316 5.2.3. The BR-bLPTB Heuristic

317 The last two initial solutions are the $BR-bLPTB1$ and $BR-bLPTB2$, which make use of biased-
318 randomized version of the bLPTB heuristic. In the $BR-bLPTB1$, the jobs are sorted by their
319 total processing time, in descending order, from the bottleneck stage to the last stage. In the
320 $BR-bLPTB2$, the biased-randomized heuristic is applied to jobs belonging to each customer.

321 5.3. Neighborhood Structures

322 Our proposed BR-VND algorithm employs three neighborhood structures for the first solution
323 representation, SR_1 , and two for the second solution representation, SR_2 .

324 5.3.1. The SR_1 Neighborhood Structures

325 Pseudo-codes 1 to 3 show the three proposed neighborhood structures. The first neighborhood
326 for SR_1 is referred to as LS_{C1} and attempts to improve the objective function by examining different
327 complete job sequences. LS_{C1} provides a list of complete job sequences by removing a single job
328 from π_T and inserting it into all possible $n - 1$ positions of π_T . The newly created job sequences
329 are evaluated by assigning the jobs to the machines on the stages. If a new sequence provides a
330 better objective function, then π_T is updated and all jobs are reinserted again. Otherwise, the
331 search continues with the next job. The second neighborhood for this solution representation,
332 LS_{P1} , works with partial job sequences: given a machine g in a stage k , it takes all jobs in π_{kg} and
333 inserts them, considering all possible positions, both in the same as well as in any other machines
334 at the stage k . When all jobs in machine g are considered, the search is continued with the next
335 machine in stage k and, once these have been covered, with the machines in the next stage. The
336 last neighborhood for SR_1 , LS_{CS1} , is similar to LS_{C1} . It works over the jobs on a complete job
337 sequence, π_T . The complete job sequence for each stage k , $\pi_{T(k)}$ is constructed. It extracts and
338 reinserts each job into all possible $n - 1$ positions of $\pi_{T(k)}$.

339 5.3.2. The SR_2 Neighborhood Structures

340 The first neighborhood proposed for the SR_2 solution representation, LS_{CS2} , works over the
341 jobs that belong to the same customer: given an entire sequence π_T , it extracts all jobs associated
342 with each customer as a block, and insert this block in all possible positions of π_T . The second
343 neighborhood designed for SR_2 , LS_{C2} , is similar to LS_{C1} and works over the jobs on the complete
344 job sequence π_T . However, in the case of LS_{C2} , all jobs belonging to a customer $c \in C$ are extracted
345 and inserted into all possible positions of the partial sequence associated with c .

Algorithm 1 Neighborhood structures, LS_{C1} .

```
 $l = 1$   
while  $l \leq n$  do  
  - Remove job  $a$  located at position  $l$  of  $\pi_T$   
  - Insert  $a$  into all  $n - 1$  possible positions of  $\pi_T$   
  - Evaluate all obtained  $\pi_T$  by assigning jobs to machines of the stages  
  if a better objective function is obtained then  
    - update  $\pi_T$   
  else  
     $l = l + 1$   
  end if  
end while
```

346 6. Computational Experiments

347 6.1. Generation of Instances

348 As mentioned before, this is the first time that a combined hybrid flow-shop and vehicle routing
349 problem is discussed in the scientific literature. So, no benchmark instances are available in the
350 literature to experimentally evaluate the proposed solution approaches. Hence, a new set of in-
351 stances, which are based on some well-known benchmark instances of both the HFS and the VRP,
352 is introduced, by considering the four instance factors listed in Table 1.

Instance factor	Symbol	Instance type			
		Small		Large	
		Number of levels	Values	Number of levels	Values
Number of jobs	n	3	6, 8, 10	3	60, 80, 100
Number of stage	s	3	2, 3, 4	3	5, 8, 10
Number of customer	c	3	2, 3, 4	8	16, 19, 20, 22, 23, 31, 32, 33
Vehicle loading capacity	v	2	20, 30	2	100, 200

Table 1: Instance factor for the small and large instances.

353 The number of identical parallel machines at each stage $k \in S$, m_k is generated using a uni-
354 form distribution $U[1, 5]$. Processing times of jobs on the HFS section are fixed to be integer

Algorithm 2 Neighborhood structures, LS_{P1} .

```
 $k = 1$   
while  $r \leq s$  do  
   $g = 1, w \in M_k, w \neq g$   
  while  $g \leq m_k$  do  
     $j = 1$   
    while  $j \leq |N(\pi_{kg})|$  do  
      - Remove job  $a$  located at position  $j$  of  $\pi_{kg}$   
      - Insert  $a$  into all possible positions of current  $\pi_{kg}$  and other  $\rho_{kw}$   
      if a better objective function is obtained then  
        - update  $\pi_{kg}$  and other  $\pi_{kw}$   
      else  
         $j = j + 1$   
      end if  
    end while  
     $g = g + 1$   
  end while  
   $k = k + 1$   
end while
```

Algorithm 3 Neighborhood structures, LS_{CS1} .

$k = 1, t \in s, t \geq k$

while $k \leq s$ **do**

$l = 1$

while $l \leq n$ **do**

 Obtain complete job sequence for stage k , $\pi_{T(k)}$

 - Remove job a located at position l of $\pi_{T(k)}$

 - Insert a into all $n - 1$ possible positions of $\pi_{T(k)}$

 - Evaluate all obtained $\pi_{T(k)}$ by assigning jobs to machines of the stages t

if a better objective function is obtained **then**

 - update partial job sequences on machines at stage k and stages t

else

$l = l + 1$

end if

end while

$k = k + 1$

end while

355 values from a uniform distribution $U[1, 99]$, as commonly defined in the scheduling literature.
 356 The volume capacity of each job $j \in N$, l_j is uniformly generated in the range of $U[5, 10]$ for
 357 small instances and $U[10, 30]$ for large instances. Since the customers should place in a certain
 358 geographic location, we have used some well-known set of benchmarks in the VRP literature.
 359 Eight VRP instances have been selected from a set of instances A, B, E and P , available at
 360 <http://vrp.atd-lab.inf.puc-rio.br/index.php/en/>. Regarding the number of the jobs, we
 361 have selected some acceptable instances where $n > c$. These instances are different among their
 362 scattered or clustered topology. In the case of small instances, the customer data was taken from
 363 the first customers of VRP mentioned instances. In particular, for small instances type, one test
 364 instance was generated for each combination of n , s , c , and v , obtaining a total of 54 small-sized
 365 instances. On the other hand, for large-sized instances, five test instances were created for each
 366 combination of n , s , c , and v , leading to a total of 720 large instances.

367 6.2. Results of Small Instances

368 The MILP model presented in section 3 was implemented in GLPK language with stoooping
 369 criteria of 3600 seconds. Table 2 shows the results of the makespan of the best integer solution
 370 found after 3600s of running. As it can be seen in 75.92% of the small problem instances, i.e., 41 of
 371 the 54, no integer solution was found after one hour of execution. From the 13 instances in which an
 372 integer solution could be found, 9 of them were optimal. The table also presents the results of our
 373 proposed lower bound ($LB_{HFS-VRP}$), the percentage that the proposed LB is below the optimal
 374 value (LB_{Dev}) (47), the minimum value found by our BR-VND algorithm (Min_{BR-VND}), the
 375 minimum GAP of the BR-VND in comparison with the MILP model ($GAP_{BRVND_{MILP}}$) (48), and
 376 the minimum GAP of the BR-VND in comparison with the proposed lower bound ($GAP_{BRVND_{LB}}$)
 377 (49).

$$LB_{Dev} = \frac{LowerBound_{sol} - MILP_{sol}}{MILP_{sol}} \cdot 100\% \quad (47)$$

$$GAP_{BR-VND_{MILP}} = \frac{BRVND_{sol} - MILP_{sol}}{MILP_{sol}} \cdot 100\% \quad (48)$$

$$GAP_{BR-VND_{LB}} = \frac{BRVND_{sol} - LB_{HFS-VRP_{sol}}}{LB_{HFS-VRP_{sol}}} \cdot 100\% \quad (49)$$

378 In the 13 instances with integer solution found by the MILP model, the $LB_{HFS-VRP}$ is below
379 the MILP result in an average of 32.83% and the $GAP_{BR-VND_{MILP}}$ is in average 8.22%. Specifi-
380 cally, for the problem instance $n = 6, s = 2, v = 30, c = 2$, the BR-VND found the optimal solution,
381 and for the problem instance $n = 6, s = 3, v = 20, c = 4$, the BR-VND found a better solution than
382 the best integer solution reached by the MILP model after an hour of execution.

383 For each of the 54 problem instances presented in Table 2, it is shown the minimum value
384 found by our BR-VND algorithm (Min_{BR-VND}), resulted from the twelve different algorithm
385 combinations. Since each instance is executed 5 times for each proposed algorithm, 3240 executions
386 have been performed. The CPU times are not reported as they are so small. As a matter of fact,
387 among the 3240 observed CPU times in the results, the maximum reported is 1.5 seconds. The
388 average observed CPU time in all results is only 0.06 seconds.

n	s	v	c	$MILP$	Time(s)	$LB_{HFS-VRP}$	LB_{Dev}	Min_{BRVND}	$GAP_{BRVND_{MILP}}$	$GAP_{BRVND_{LB}}$
2	20	2	2	282.44*	12.1	176.22	-37.61	296.29	4.90	68.14
2	20	3	3	396.02*	81.3	239.66	-39.48	416.63	5.21	73.84
2	20	4	4	370.40*	155.3	202.66	-45.29	442.3	19.41	118.25
2	30	2	2	451.07*	65.6	437.22	-3.07	451.07	0.00	3.17
2	30	3	3	272.81*	112.3	179.66	-34.15	291.9	7.00	62.48
2	30	4	4	311.41	3600.0	206.00	-33.85	347.18	11.49	68.54
3	20	2	2	-	3600.0	348.10	-	433.65	-	24.58
3	20	3	3	-	3600.0	381.22	-	468.5	-	22.9
6	3	20	4	492.88	3600.0	276.22	-43.96	486.41	-1.31	76.1
3	30	2	2	-	3600.0	303.22	-	542.07	-	78.77
3	30	3	3	294.24*	12.0	182.00	-38.15	357.77	21.59	96.58
3	30	4	4	421.28	3600.0	372.22	-11.65	424.03	0.65	13.92
4	20	2	2	388.58*	24.7	254.22	-34.58	427.65	10.05	68.22
4	20	3	3	-	3600.0	359.22	-	481.43	-	34.02
4	20	4	4	-	3600.0	306.66	-	500.24	-	63.13
4	30	2	2	346.07*	3.6	229.00	-33.83	404.21	16.80	76.51
4	30	3	3	388.90*	89.2	222.00	-42.92	423.23	8.83	90.64
4	30	4	4	-	3600.0	467.00	-	537.5	-	15.1
2	20	2	2	-	3600.0	282.10	-	534.22	-	89.37
2	20	3	3	-	3600.0	399.54	-	534.03	-	33.66
2	20	4	4	-	3600.0	301.10	-	470.02	-	56.1
2	30	2	2	-	3600.0	194.66	-	385.54	-	98.06
2	30	3	3	-	3600.0	337.22	-	417.13	-	23.7
2	30	4	4	-	3600.0	210.66	-	482.07	-	128.84

Continued on next page

*Optimal solution

Table 2 – continued from previous page

n	s	v	c	MILP	Time(s)	$LB_{HFS-VRP}$	LB_{Dev}	Min_{BRVND}	$GAP_{BRVND_{MILP}}$	$GAP_{BRVND_{LB}}$
	3	20	2	-	3600.0	312.10	-	448.73	-	43.78
	3	20	3	-	3600.0	238.66	-	450.2	-	88.64
8	3	20	4	-	3600.0	371.10	-	530.36	-	42.92
	3	30	2	-	3600.0	231.66	-	434.69	-	87.64
	3	30	3	-	3600.0	320.22	-	385.24	-	20.31
	3	30	4	-	3600.0	251.66	-	381.06	-	51.42
	4	20	2	520.51	3600.0	373.22	-28.30	532.24	2.25	42.61
	4	20	3	-	3600.0	470.22	-	584.38	-	24.28
	4	20	4	-	3600.0	353.10	-	620.77	-	75.81
	4	30	2	-	3600.0	384.22	-	473.43	-	23.22
	4	30	3	-	3600.0	317.66	-	527.48	-	66.05
	4	30	4	-	3600.0	281.22	-	426.87	-	51.79
	2	20	2	-	3600.0	382.54	-	565.22	-	47.76
	2	20	3	-	3600.0	390.54	-	632.55	-	61.97
	2	20	4	-	3600.0	407.54	-	587.16	-	44.08
	2	30	2	-	3600.0	285.22	-	632.22	-	121.66
	2	30	3	-	3600.0	324.22	-	427.24	-	31.78
	2	30	4	-	3600.0	234.22	-	433.61	-	85.13
	3	20	2	-	3600.0	567.22	-	596.07	-	5.09
	3	20	3	-	3600.0	417.54	-	553.4	-	32.54
	3	20	4	-	3600.0	533.22	-	640.28	-	20.08
	3	30	2	-	3600.0	657.22	-	663.22	-	0.91
10	3	30	3	-	3600.0	347.22	-	468.43	-	34.91
	3	30	4	-	3600.0	328.22	-	482.73	-	47.08
	4	20	2	-	3600.0	528.22	-	593.22	-	12.31
	4	20	3	-	3600.0	458.54	-	660.51	-	44.05
	4	20	4	-	3600.0	559.22	-	714.47	-	27.76
	4	30	2	-	3600.0	294.66	-	468.69	-	59.06
	4	30	3	-	3600.0	612.22	-	620.22	-	1.31
	4	30	4	-	3600.0	624.22	-	779.88	-	24.94
Average					3010.3		-32.83		8.22	51.95

*Optimal solution

Table 2: Results of MILP and proposed LB for small instances.

389

390 6.3. Results of Large Instances

391 An experimental design was carried out to test the performance of the proposed algorithms.

392 The experiment has considered the factors $n, s, v, c, IniSol, SR,$ and VLS . The levels considered

393 for the factors n , s , v , and c were presented in Table1 for the large-sized instances. The levels
394 of *IniSol*, *SR*, and *VLS* were those presented in Table 3. Therefore, the treatments of the
395 experiment were 1728 and the observations per treatment were 25. Considering that the BR-VND
396 is a stochastic algorithm, each one of the 720 large instances was run for five different replications.
397 Thence, there was a total of 25 observations per treatment, since 5 instances were generated for
398 each combination of n , s , v , and c , and each one of them was run 5 times. This represented
399 a total of 43,200 replications for the experiment. Each replication was limited to $40 \times n \times s$
400 milliseconds of running as stopping criteria. For each replication, we have calculated the GAP as
401 $GAP = ((Algorithm_{sol} - LowerBound_{sol})/LowerBound_{sol})$ where $Algorithm_{sol}$ is the solution
402 obtained by a given algorithm and $LowerBound_{sol}$ is the lower bound obtained by applying the
403 calculations presented on Section 4 for the corresponding instance.

Table 3: Test factors for instances.

Test factor	Symbol	Number of levels	Values
Initial solution	<i>IniSol</i>	3	BR-NEH, BR-SPTB, BR-bLPTB
Solution representation	<i>SR</i>	2	SR_1, SR_2
Loading strategy	<i>VLS</i>	2	VLS_1, VLS_2

404 Table 4 presents a summary of results on the average GAP of proposed algorithms in comparison
405 with the proposed lower bound. The results are categorized by all the instance factors, n , s , v
406 and c . As shown in Table 4, from the descriptive point of view, the algorithm that combines the
407 second solution representation SR_2 with the second loading strategy LR_2 and the initial solution
408 BR-bLPTB is able to provide better solutions than the other ones, with a GAP of 17.91%. Besides,
409 the algorithm with the worst performance is the one that combines SR_1 , LR_2 , and BR-SPTB, with
410 a GAP of 21.98%. The behavior of the instance size factors, presented in Table 4, show that the
411 problem becomes easier to solve when increasing the number of jobs (n), number of stages (s), and
412 vehicle capacity (v). In the case of the number of customers (c), the best performance is presented
413 in instances with 31 customers.

414 Despite the overall average GAP being 19.75%, it should be highlighted that in 48.70% of the
415 instances, the obtained average GAP is smaller than 5%, and in 8.83% of the instances, the average
416 GAP is between 5% and 10%.

417 The algorithms' CPU time consumption for large instances is summarised in Table 5, grouped

Table 4: Average GAP over the proposed lower bound, grouped by instance characteristics.

	SR_1												SR_2																										
	VLS_1						VLS_2						VLS_1						VLS_2																				
	BR-NEH	BR-SPTB	BR-bLPTB	BR-NEH	BR-SPTB	BR-bLPTB	BR-NEH	BR-SPTB	BR-bLPTB	BR-NEH	BR-SPTB	BR-bLPTB	BR-NEH	BR-SPTB	BR-bLPTB	BR-NEH	BR-SPTB	BR-bLPTB	BR-NEH	BR-SPTB	BR-bLPTB																		
n	60	23.31	22.46	23.54	23.83	22.94	22.94	24.17	21.05	21.15	20.84	21.08	21.2	20.98	80	20.61	19.50	20.67	21.15	19.83	21.21	17.19	17.32	16.85	17.24	17.00	100	20.22	19.21	20.26	20.52	19.23	20.55	16.40	16.99	16.66	15.89	16.42	16.14
s	5	26.38	25.05	26.54	27.07	25.45	25.45	27.40	21.61	21.96	21.57	21.39	21.68	21.34	8	21.82	20.94	21.9	22.18	21.21	22.24	18.95	18.97	18.63	18.99	18.73	10	15.93	15.18	16.03	16.24	15.34	16.29	14.07	14.49	14.28	13.81	14.19	14.05
v	100	24.08	23.06	24.12	24.26	22.84	22.84	24.30	20.15	20.71	20.25	19.43	19.93	19.57	200	18.68	17.72	18.85	19.4	18.50	19.66	16.27	16.46	16.45	16.65	16.51	16	13.24	12.90	13.36	13.77	13.15	13.66	11.46	11.85	11.68	11.53	11.94	11.80
c	19	12.32	12.00	12.37	12.80	12.08	12.08	12.91	10.58	10.68	10.56	10.66	10.68	10.61	20	13.86	13.46	14.15	14.33	13.63	14.37	12.18	12.38	12.23	12.34	12.12	22	12.23	11.49	11.93	12.66	11.64	12.16	10.25	10.64	10.40	10.26	10.53	10.37
	23	48.91	46.25	49.27	49.16	46.59	46.59	49.40	41.42	42.23	41.62	40.15	40.82	40.45	31	10.16	9.84	10.42	10.70	10.50	11.08	9.19	9.36	9.25	9.65	9.53	32	31.68	30.04	31.93	33.41	31.32	34.24	24.76	25.50	24.7	24.77	25.75	25.07
	33	28.63	27.12	28.48	27.81	26.43	26.43	28.01	25.83	26.07	25.79	24.49	24.60	24.38	Average	21.38	20.39	21.49	21.83	20.67	21.98	18.21	18.59	18.27	17.94	18.04													

418 by the instance characteristics. The algorithms that use the first solution representation (SR_1) use
419 almost three times more CPU time than the algorithms that use the alternative solution represen-
420 tation (SR_2). The algorithm with BR-SPTB as the initial solution, SR_1 as solution representation,
421 and VLS_2 as loading strategy, consumes an average of 42.18 seconds, the longest CPU time con-
422 sumption compared to other algorithms. Moreover, notice how the CPU times clearly depend on
423 the size of the instance (number of jobs n , number of stages s , and number of customers c).

424 In order to determine if there is a significant statistical difference among the results of Table 4, a
425 multifactor Analysis of Variance (ANOVA) was also carried out. The response variable is the GAP,
426 and the control variables are n , s , v , c , $IniSol$, SR and VLS . We tested the three assumptions of
427 ANOVA that are normality, homoscedasticity, and independence of residuals.

428 Since in this experiment the hypotheses of normality and homoscedasticity of samples were not
429 fulfilled, we have performed an ANOVA-Type statistic (Brunner et al., 1997), which is a rank-based
430 test that does not consider the assumptions of normality and homoscedasticity. According to the
431 ANOVA-Type, all main effects are statistically significant with p -values very close to zero (lower
432 than 0.001). Moreover, 18 of the 21 double interactions were significant. Specifically, regarding
433 solution methods, the interaction between VLS and SR , and the interaction between $IniSol$
434 and SR , were statistically significant. According to the confidence intervals of rankings, with a
435 confidence level of 95%, the best initial solution is $BR - NEH$, the best solution representation is
436 SR_2 , and the best loading strategy is VLS_1 .

437 As it is known, not necessarily the combination of the best levels of factors leads to the best
438 results. Then, the performance of the algorithm using a different combination of these factors
439 is also studied. This combination generates twelve different algorithm configurations. In order to
440 determine which configuration performs better, it is necessary to carry out the analysis of the triple
441 interaction of factors $IniSol$, SR , and VLS . According to the confidence intervals of ranks for the
442 twelve solution methods, obtained from the ANOVA-Type statistic, all of the combinations that
443 consider the SR_2 as solution representation present, statistically, the best performance. Figure 4
444 present the 95% Tukey confidence intervals for these configurations.

Table 5: CPU times (seconds) of proposed algorithms for the large instances.

	SR_1												SR_2																											
	VLS_1						VLS_2						VLS_1						VLS_2																					
	BR-NEH	BR-SPTB	BR-bLPTB	BR-bLPTB	BR-NEH	BR-SPTB	BR-bLPTB	BR-bLPTB	BR-NEH	BR-SPTB	BR-bLPTB	BR-bLPTB	BR-NEH	BR-SPTB	BR-bLPTB	BR-bLPTB	BR-NEH	BR-SPTB	BR-bLPTB	BR-bLPTB	BR-NEH	BR-SPTB	BR-bLPTB																	
n	60	15.91	17.06	16.22	17.28	18.13	15.82	15.82	7.61	8.22	7.01	8.58	8.38	7.23	80	30.15	32.99	31.04	33.82	35.10	30.73	11.03	11.43	9.26	11.33	11.68	9.73	100	60.99	67.90	61.01	68.41	72.89	59.73	14.03	14.35	12.23	15.15	15.00	12.34
s	5	21.03	23.71	21.52	23.84	24.99	21.00	21.00	6.80	6.80	5.75	07.09	7.30	5.46	8	36.39	39.44	36.12	40.05	42.37	34.74	11.18	11.60	9.69	11.72	10.19	10	49.01	54.09	50.00	54.91	57.99	49.91	14.62	15.53	13.00	15.64	15.96	13.59	
v	100	37.07	38.05	31.35	39.36	42.15	29.40	29.40	11.01	11.33	8.47	11.79	12.01	8.63	200	33.84	40.12	40.48	39.83	41.40	41.14	10.72	11.29	10.50	11.30	10.88														
c	16	29.63	33.37	30.17	34.54	37.64	29.93	29.93	8.70	9.35	8.15	9.33	8.60	19	29.89	34.11	29.48	35.22	38.01	29.99	29.99	10.06	9.70	8.30	10.56	10.46	09.07	20	29.87	33.93	32.46	35.68	38.41	32.31	8.76	9.54	8.52	11.17	11.07	8.89
	22	31.95	34.02	32.81	34.81	36.35	32.01	32.01	10.15	10.46	8.99	11.29	11.43	8.88	23	43.46	46.37	38.14	46.15	45.51	36.86	12.57	13.12	10.46	13.24	12.57	10.14	31	31.98	35.21	35.81	37.11	40.35	36.05	10.86	11.59	9.94	11.57	11.27	10.04
	32	34.07	39.25	37.27	40.61	44.92	38.30	38.30	10.99	11.95	10.23	12.05	11.05	11.05	33	53.29	56.71	50.97	52.96	53.20	46.39	14.91	14.85	11.29	13.86	11.29														
Average		35.84	39.55	36.32	39.97	42.18	35.63	35.63	10.92	11.35	9.52	11.70	11.71	9.82																										

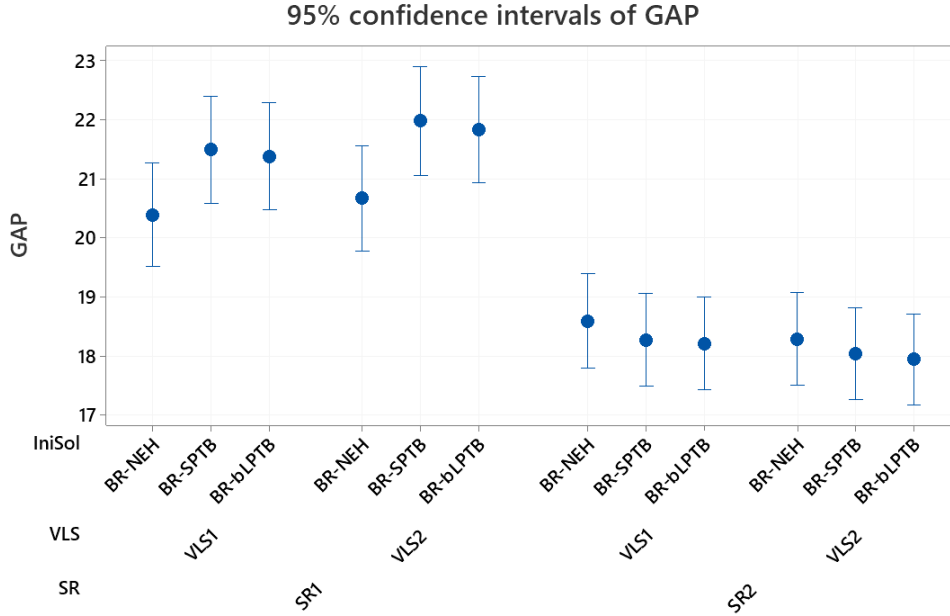


Figure 4: Means plot and 95% Tukey confidence intervals for different combinations of test factors

445 7. Conclusions and Future Work

446 This paper considered a combination of the Hybrid Flow Shop (HFS) scheduling problem with
 447 the Vehicle Routing Problem (VRP). To the best of our knowledge, this is the first time in the
 448 academic literature that this problem is approached. The problem, denoted as HFS-VRP, consists
 449 of a production section with HFS configuration to process jobs and a set of customers with a
 450 defined batch of jobs demand, followed by a distribution process where one capacitated vehicle is
 451 available to deliver the finished batches of jobs to the final customers. The optimization objective
 452 is the minimization of the service time to the last customer, i.e. the makespan of the joint problem.
 453 As pointed out, this problem is of practical relevance, for example, to distribute medical tests or
 454 vaccines to local health centers, so they can be administrated to the population as soon as possible,
 455 while these items are being produced, in large quantities, at a central laboratory.

456 To solve the problem, three stages were proposed. Firstly, the MILP model. Secondly, a first
 457 lower bound of the HFS-VRP problem. Thirdly, this paper proposed a Biased-Randomized Variable
 458 Neighborhood Descent (BR-VND) metaheuristic. Twelve different configurations of the algorithm,
 459 which consists of three methods of initial solutions, two solution representations, and two vehicle
 460 loading strategies, were developed. Since no benchmark data sets are not available, a complete set

461 of instances was generated to test these configurations, inspired by existing benchmarks of HFS
462 and VRP from the literature.

463 Computational evaluations were carried out in two phases. In the first one, the MILP model
464 was executed for very small instances, in which 75% of them did not obtain an integer solution
465 after 3600s of executions. The small instances that obtained a result after an hour of execution
466 were compared with the proposed lower bound, obtaining that the lower bound is 32% lower, on
467 average, than the objective function obtained for the best solution found by the MILP model.
468 In the second phase, an experimental design was performed with 720 generated large instances,
469 and the results were analyzed through the ANOVA statistical test. Seven factors, including four
470 instance factors (number of jobs, stages, customers, and the capacity of the vehicle) and three test
471 factors (initial solution, solution representation, and vehicle loading strategy) were considered in
472 ANOVA as control factors. The response variable was the GAP versus the proposed lower bound.
473 Results showed that all main effects are statistically significant. Due to the assumptions of the
474 ANOVA were not fulfilled, the ANOVA-Type statistic was performed confirming the initial results
475 given by the ANOVA. Particularly, instances with the highest level of stages ($s = 10$) presented
476 the best GAP (14.99%). Also when the number of customers was set to $c = 31$, the average
477 GAP was 9.92%. When the capacity of vehicles is 100, the GAP presents better performance than
478 when it is set to 200. The computational analysis shows that BR-NEH initial solution, solution
479 representation SR_2 , and loading strategy VLS_1 perform statistically better than the others. It is
480 important to note that, for 48.07% of the instances, the GAP was less than 5%.

481 Future work could be directed to incorporate various vehicles in the routing to test the best
482 configuration, not only in terms of makespan but also including due date related measures. Of
483 course, some other solution procedures can be proposed and evaluated.

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