



# Analysis of the impact of university policies on society's environmental perception

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## ABSTRACT

Today's society is showing great interest in achieving sustainable development in all socio-economic facets, and higher education institutions stand out as being proactive in this regard. University campuses are successfully implementing policies to curb climate change, energy and water conservation, waste recycling and green transport. In this struggle, education plays an essential role in shaping a population that is aware of the situation and willing to stop—and if possible undo—the damage caused. This study is aimed at evaluating universities' capacity to foster society's environmental perception and commitment. The analysis, which focuses on the Spanish and Italian campuses assessed by GreenMetric during the period 2018–2022, has a twofold objective: to identify the sustainable actions that have a direct impact on students' and researchers' awareness; and to analyse the efficiency of the environmental policies implemented by those responsible for these educational centres, as well as the differences between the two countries' universities. To that end, a panel data model is estimated on a sample composed of the pillars of GreenMetric, with DEA-bootstrap and the sequential Malmquist index then used to assess the efficiency of the actions undertaken. The results reveal the importance of the waste and transport policies implemented on campuses when it comes to the arduous task of kindling society's interest in the environment. Furthermore, both countries show increasing engagement, with productivity improvements of over 36% in the case of Italy.

## 1. Introduction

Twenty-first century society is facing an unprecedented challenge: it must curb climate change (CC) to protect the planet from irreversible damage that could hinder the development of everyday life. Major socioeconomic transformations are needed to ensure we reach the turning point at which sustainable development can be guaranteed [1]. According to Sarkodie and Strezov [2], the implementation of the required adaptation strategies is strongly conditioned by the level of development, meaning that in Africa, for example, it is difficult to fulfil the task of mitigating CC.

The consequences of CC know no borders: all territories are suffering the effects of the relentless rise in global warming [3,4]. However, society does not have a homogeneous perception of these impacts: the socio-cultural and territorial milieu provoke widely differing reactions [5,6]. In places where high temperatures, pollution, drought, floods, and so on are causing countless losses, inhabitants are more aware of the seriousness of the problem [7,8]. Authors such as Yazar et al. [9]

demonstrate that race, income, proximity to green spaces, place attachment and political ideology influence citizens' climate vulnerability. Etana et al. [10] claim that this feeling of risk is also influenced by the cultural level of society. It is impossible to fight against the unknown; educational strategies play a fundamental role in raising the alarm about the present danger, and pointing to possible actions to combat it [11].

Basic issues related to knowledge about CC and how it affects the population shape the intensity of mitigation and adaptation decisions and actions [12]. Humanity finds itself faced with a complex issue and armed with limited powers; it needs a joint learning process for educators and students that stimulates critical thought and drives the implementation of decisive actions [13]. Environmental literacy, which refers to cognitive knowledge, sustainable values and ecological behaviour, facilitates a change in behaviour and attitudes, and helps to address the consequences of CC [14]. It is about educating citizens and raising their awareness of the problem from an early age.

The Sustainable Development Goals (SDGs) seek to promote

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sustainable development in alignment with environmental protection, among other things, as a way to safeguard the future of the planet. Specifically, SDG13 is focused on Climate Action, the success of which lies in environmental education (EE) as set out in target 13.2 [15]. More than 50 years ago, Stapp [16] defined the concept of EE as being aimed at educating citizens on issues related to the biophysical environment and its associated problems, as a way of motivating them to play a part in reaching a solution. It is about achieving universal participation, to which end it is necessary to develop and improve environmental attitudes, values and knowledge [17].

The scientific community has reacted positively to the importance of cultivating a climate-focused culture, producing an extensive literature aimed at defining the actions needed to raise people's interest. Recent publications have covered issues such as environmental literacy [18,19], education policies [20,21], learning systems [22,23] and educational institutions [24,25], with studies providing pertinent conclusions that enable a better understanding of the central objectives and help guide decision-makers on the actions to be taken. Glackin and King [26] examine EE policies and identify a prevalence of learning *about* the environment rather than *for* the environment. Universities demand innovative methods, with mitigation being incorporated into all subjects, while encouraging teachers to share experiences [27].

Citizens' awareness shapes their actions; hence the importance of offering an education defined by the search for environmentally-friendly activities. This research provides evidence of the association between the "green management" of universities and the EE activities implemented. Thus, the objective of the paper centres on the analysis of pro-environmental activity in the universities of two Mediterranean countries, Spain and Italy, which a priori can be expected to show similar behaviour as they are subject to the same European regulations on CC. The study, which is conducted using statistical information from the GreenMetric index for the period 2018–2022, provides answers to the following questions.

- Q1. Which actions by universities promote environmental awareness?
- Q2. Are there differences between the levels of sustainability efficiency achieved by Spanish and Italian universities?

The study is conducted by first estimating a panel data model in which environmental strategies explain the implementation of environmental teaching as well as the development of research carried out to guarantee sustainability. Second, the efficiency levels reached and the productivity changes that have occurred are calculated using a variant of the Data Envelopment Analysis (DEA) method, DEA-Bootstrap, and the Sequential Malmquist Index (SMI) respectively.

The results represent a novel contribution to the literature and can be used to guide the sustainability policies implemented as part of universities' internal management. They offer a detailed assessment of the actions carried out by the educational centres that are most involved with environmental education, they are extending the research of Atici et al. [28] where the Greenmetric pillars of academic performance in any educational setting are analysed. This will facilitate the identification of aspects that need reinforcing in order to further foster the environmental perception of the future managers of countries' economic activities. Additionally, the distinct focus on efficiency, calculated on the basis of environmental variables, represents a move away from the purely academic assessment traditionally applied in universities [29–31]. In particular, Agasisti and Perez-Esparrells [32] compare the efficiency of Italian and Spanish universities in a purely academic environment. The proposed paper focuses on the sustainable development implemented by higher education institutions, which is vital for society.

The paper is structured as follows. In section 2, a literature review is conducted to determine the progress made by educational centres in their efforts to convey the importance of achieving sustainable

development. The methods and variables used are presented in section 3. The results of the research are analysed in section 4. Lastly, the conclusions, the contribution of the study and the limitations are summarized in section 5.

## 2. Literature review

The greatest challenge currently facing humanity is how to slow CC and implement the necessary actions. It requires the active involvement of all economic sectors all over the world. The actions of an isolated group will never be enough to achieve the desired results [33]. It entails changing consumption habits in order to reduce greenhouse gas emissions through the efficient use of resources, along with the transition to renewable energy [34]. The greater people's willingness to change their carbon-emission-generating routines, the more effective the public interventions aimed at CC mitigation will be [35].

This process of global transformation aimed at meeting the different goals set out in the international agreements on CC comes at a high cost [36]; as such, the population's environmental awareness is a key determinant of countries' willingness to collaborate to this end [37]. Thus, the social perception of the problem shapes the possible application of climate policies, which is influenced by principles and lived environmental experiences [38]. Hence, social, economic and governance readiness determine countries' differing degree of vulnerability to CC [39]. Azócar et al. [40] point to the relevance of education in this global metamorphosis. EE is one of the six key areas established by the United Nations Framework Convention on Climate Change [41], along with training, public awareness, access to information, participation and international cooperation.

The literature has revealed disagreements regarding the relationship between educational level and an appreciation of the risks associated with CC. Authors such as Owusu et al. [42] claim there is a positive association between the two concepts, contradicting the results of Hori and Shaw [43] and Boer et al. [44]. The source of these differences lies not only in people's erroneous and limited understanding. Of the problem, which is heavily influenced by the media, but also in the ineffective didactic approaches used to affect students' behaviour [45]. Jorgenson et al. [46] focus on the need to promote the training of educators who can convey the importance of collective action, multi-actor networks and innovation to foster environmental management. CC should be studied in classrooms as a human issue, within an integrated framework of social, language and literature studies, to prevent it from being exclusively associated with science subjects [47]. Educational programmes that can address the different socio-cultural profiles, values and interests of the students are also recommended [48].

Humankind's changing needs have forced universities to continuously adapt, while remaining committed to social innovation in teaching and research, in an effort to benefit communities [49]. Therefore, higher education institutions have been compelled to promote environmentally sustainable objectives and practices [50]. They follow a two-pronged strategy: working to become emission-free institutions, and to introduce environmental issues into their teaching [51]. In short, the aim is to offer educational services oriented to the social good, with universities bearing a huge responsibility for educating a society committed to CC mitigation [25]. In the long term, this citizen awareness can spread to all sectors of society, resulting in a world capable of combatting harmful activities. To do all this, however, it is necessary to break free from organizational inertia and the rules associated with governance—issues that sometimes constitute barriers that are difficult to overcome [52].

Since CC affects multiple aspects of sustainable development, some studies combine CC education and education for sustainable development. According to Bushell et al. [53], universities should get to heart of the problem and avoid focusing on more trivial issues relating to sustainability. The importance of this task requires global engagement from all higher education institutions, with managers, faculty members and administrative staff carrying out joint activities at the level required by

the commitment made.

In this area, the GreenMetric index is extremely useful for decision-makers, as it provides a homogeneous assessment of the degree of environmental engagement of universities around the world. The results indicate the strengths and weaknesses of the different educational centres when it comes to raising public awareness [54]. The concept of a “green university” should be carried over to the institutions as a whole, going beyond teaching and research activities to delve into environmentally-friendly services that stimulate students’ environmental perception. Atici et al. [28] argue that the sustainability policies applied by the management of these institutions are an important way for them to improve their international competitiveness. All the dimensions are relevant and increasingly form part of universities’ strategic plans, where issues such as waste management, green buildings or sustainable mobility are included alongside an academic offer centred around CC mitigation [55].

### 3. Data and methodology

To fulfil the proposed research objective, different methodologies are applied sequentially, providing answers to the questions raised (Fig. 1). The aim is to determine, first of all, which activities carried out on campus are stimulating the community’s environmental perception, measured in terms of the demand for environmental courses or research carried out on issues related to CC mitigation. The analysis then turns to the efficiency of the sustainability actions implemented by those in charge of the educational centres, aimed at making them environmentally-friendly places, raising public awareness, and setting an example for all the other socioeconomic sectors in the country to follow.

#### 3.1. UI GreenMetric’s Spanish and Italian universities

UI GreenMetric, produced by Universitas Indonesia since 2010, evaluates universities’ degree of engagement with CC in their quest to become “green”, while educating future decision-makers. The global score is calculated from the individual assessments of six dimensions with different weightings: (1) Setting & Infrastructure (15%), the centre’s overall climate policy; (2) Energy & CC (21%), the energy efficiency of the buildings; (3) Waste (18%), waste treatment; (4) Water (10%), water use optimization programmes; (5) Transportation (18%), supporting an environmentally-friendly transportation system; (6) Education & Research (18%), students’ and researchers’ concern about the climate. In sum, this index offers a uniform assessment of more than 900 campuses, computing for each one the degree of engagement with the sustainability issues of the day, and pointing to the strengths and weaknesses around which the future actions of each centre can be oriented. The wide-ranging scientific output produced on the basis of this index supports its use here [28,56–58].

Specifically, in this research we use the UI GreenMetric statistics for Spanish and Italian universities assessed during the period 2018–2022. Greenmetric divides university campuses by typologies (urban and rural) and size. In this paper, all types of campuses have been used. In order to have a balanced sample, we have had to eliminate campuses lacking information for any of the years in the analysed period. The sample has thus been reduced to 24 Spanish and 20 Italian universities

for the five-year period. The descriptive statistics for those universities are shown in Table 1.

The descriptive statistics show the superior performance of the Italian campuses during the period 2018–2022: they register a maximum total score of 9050 points compared to their Spanish counterparts with 8700. However, the dispersion of the Italian sample is almost 200 points higher (Italian SD 1458, Spanish SD 1270), attesting to the variety in the profile of the evaluated institutions. Focusing the analysis on the dimensions, it can be seen that the management of certain Italian universities has allowed them to reach the established target levels in some cases; specifically *Waste* (1800), *Water* (1000), *Transportation* (1800) and *Education & Research* (1800), while Spanish universities do so in only two dimensions, *Waste* and *Education & Research*.

These results reveal that some universities in both countries have managed to spark students’ and researchers’ interest in environmental issues, with the sustainability courses offered and scientific output in this discipline reaching the target of 1800 points. However, there is significant variation in this dimension: other universities in Spain and Italy have scored only 525 and 300 points, respectively, reflecting the need for greater involvement by their managers.

#### 3.2. Methodology: panel data regression, DEA-bootstrap and Sequential Malmquist Index

Panel data models are traditionally estimated from generalized least squares (GLS), yielding efficient estimators. However, Hahn et al. [59] indicate that when the covariance matrix is unknown and needs to be estimated, the GLS method is not feasible, and the Feasible Generalized Least Squares (FGLS) technique is more suitable. This methodology can simultaneously address the problem of heteroscedasticity and serial correlation. In this way, the data have been subjected to various econometric tests to identify the most appropriate way to obtain reliable and robust estimators, seeking to avoid problems related to autocorrelation and heteroskedasticity.

First, the Breusch-Pagan test, also known as the Lagrange multiplier test for random effects, is applied in order to determine whether it is more appropriate to perform an estimation with Pooled OLS or a random effects panel data regression [60]. Second, the Wooldridge test checks for autocorrelation [61], while the modified Wald test is used to identify heteroskedasticity [62,63]. If the tests confirm the presence of both problems, the estimation of a panel model with fixed or random effects would lead to biased results, meaning it would be more appropriate to use FGLS. This method has recently been successfully applied in very different contexts: poverty of rural households [64–66], green energy consumption [67] and environmental innovation [68], among others.

The study of the association between the “green management” of universities and environmental learning and research activities is based on the estimation of the following equation,

$$\begin{aligned} \ln(E\&R_{it}) = \beta_0 + \beta_1 \ln(SI_{it}) + \beta_2 \ln(ECC_{it}) + \beta_3 \ln(WS_{it}) + \beta_4 \ln(WT_{it}) \\ + \beta_5 \ln(TR_{it}) + \omega_0 \end{aligned} \tag{1}$$

where, *E&R*, Education & Research; *SI*, Setting & infrastructure; *ECC*, Energy & CC; *WS*, Waste; *WT*, Water; *TR*, Transportation;  $\omega$ , *i*, and *t* are the error term, universities, and time, respectively.

Next, the efficiency analysis has been carried out using DEA-bootstrap. DEA is a non-parametric technique that can be used to measure the relative efficiency of decision making units (DMUs) based on the construction of a production function formed by various inputs and outputs. There are two possible orientations: maximizing the volume of outputs that can be produced with the available inputs (output-orientation); or vice versa, minimizing the use of resources needed to reach a certain level of output (input-orientation). The original proposal was put forward by Charnes et al. [69], who developed the model under the assumption of constant returns to scale, where there is a constant



Fig. 1. Research stages.

**Table 1**  
Descriptive statistics of UI GreenMetric’s Spanish and Italian universities (2018–2022).

	Spanish universities						
	Total Score	Setting & Infrastructure	Energy & CC	Waste	Water	Transportation	Education & Research
Min	2775	200	375	600	10	235	525
Max	8700	1300	2025	1800	900	1500	1800
Media	6395	783	1333	1309	580	1073	1324
SD	1270	255	284	327	169	268	280
N° obs.	120	120	120	120	120	120	120
	Italian universities						
	Total Score	Setting & Infrastructure	Energy & CC	Waste	Water	Transportation	Education & Research
Min	2175	125	200	450	10	325	300
Max	9050	1325	1975	1800	1000	1800	1800
Media	6641	811	1234	1459	586	1206	1345
SD	1458	286	392	284	276	334	293
N° obs.	100	100	100	100	100	100	100
<b>Target</b>	<b>10,000</b>	<b>1500</b>	<b>2100</b>	<b>1800</b>	<b>1000</b>	<b>1800</b>	<b>1800</b>

proportional relationship between inputs and outputs. Based on that model, Banker et al. [70] addressed the calculation of efficiency in an environment of variable returns to scale (VRS), allowing the dimensions of the DMUs to vary.

The inputs and outputs used measure university management. In some cases, they are qualitative variables meaning stochastic noise could influence the result. To avoid this problem, we propose a variant of DEA, DEA-bootstrap, which calculates the score by resampling, thus bypassing stochastic noise, thus ensuring the result is closer to reality [71]. Given the characteristics of the variables used, we have opted for a VRS output-oriented model, meaning that the inefficiency identified is the result of poor use of the inputs. We have also had to change the inputs into “values to improve” by subtracting the corresponding value from the target set for each indicator [72]. The efficiency level can take a value of one (maximum efficiency) or an amount over 1 indicates inefficiency; specifically, how much the output must improve to be completely efficient. To prevent isolated events from leading to erroneous conclusions, an intertemporal analysis has been conducted. The comparison between the analysed universities is also facilitated by the construction of a single production possibilities frontier [73–75].

Finally, the changes in productivity have been calculated using the SMI, avoiding the possibility of technological regress that would derive from the application of the original MI [76]. The SMI can take values greater than, equal to or less than one, where the amount in excess of unity represents the growth in productivity that occurred during the analysed period. This improvement may stem from technological advances as a result of innovation (technological change, TC), and/or to progress in efficiency levels as a result of better use of available resources (efficiency change, EC).

Both DEA and the MI have been well received in the scientific community. They have been successfully applied in a wide range of fields such as education [77,78], innovation systems [79,80] and even issues related to CC [81,82]. The calculations have been carried out using the DeaR statistical package, a library developed for R Studio [83].

#### 4. Results and discussion

Universities are obliged to promote sustainable practices in order to reduce their carbon footprint and contribute to the fight against CC. This study seeks to determine whether the environmental policies implemented by higher education institutions (*Setting & Infrastructure, Energy & CC, Waste, Waster, and Transportation*) have raised the awareness of students and researchers (*Education & Research*). The dependent variable, *Education & Research*, refers to the number of courses offered and research activities in the field of sustainability, the demand for which is influenced by the engagement of all members of the university

community [84]. In this context, the evidence provided allows us to answer the questions raised.

Q1. Which actions by universities promote environmental awareness?

The optimal procedure for estimating equation (1) is FGLS, due to the presence of autocorrelation and heteroskedasticity in the data. The Breusch-Pagan test supports the use of panel data rather than pooled-OLS for the estimation. The Wooldridge test and Wald test identify the existence of autocorrelation and heteroskedasticity, respectively (p-value: 0.000). In addition, the presence of multicollinearity between the variables used has been ruled out (Table 1A, appendix). The results in Table 2 reveal the influence of the dimensions *Energy & CC*, *Waste*, and *Transportation*, all of which turn out to be significant and positive.

The coefficients have been standardized in order to be able to adequately assess the package of environmental policies that has the greatest impact on the *Education & Research* of the university population. In this respect, *Waste* has the strongest relationship with *Education & Research* (0.1117), followed by *Energy & CC* (0.0781), and *Transportation* (0.0477). *Waste* is associated with the installation of sustainable waste management systems on campuses. It is found to have a major influence on environmental awareness, leading to an increase in the demand for teaching and research in this area. Perchinunnao and Cazzolle [85] also confirm the close relationship between *Waste* and *Education & Research*. They find that, according to the GreenMetric assessment, the most sustainable campuses have high scores in both dimensions. These results complement the analysis by Atici et al. [28] of the factors that have the greatest impact on academic performance, which shows *Waste* to be the

**Table 2**  
FGLS regression results.

Variables	Standardized coefficients
Ln (SI)	-0.0004
Ln (ECC)	0.0781***
Ln (WS)	0.1117***
Ln (WT)	-0.0133
Ln (TR)	0.0477***
Wald Chi2(6)	377.5
Prob > chi2	0.000
Breusch-Pagan Lagrange multiplier test for random effects	60.65 (p-value: 0.000)
Wooldridge test for autocorrelation in panel data	14.54 (p-value: 0.000)
Modified Wald test	8014.42 (p-value: 0.000)

Note (1): Dependent variable: Education & Research. Note (2): \*\*\*p < 0.01.



most influential, followed by *Transportation* and *Water*. According to Mohamed et al. [86], all universities carry out campaigns and activities related to waste management, achieving a high success rate with a relatively simple implementation process.

The dimension *Energy & CC* assesses university policies aimed at boosting the energy efficiency of buildings, while also protecting nature and the resources to mitigate CC. The results reveal that these measures raise the awareness of the university community, such that members show greater interest in EE. The energy sector is one of the biggest contributors to CC, hence the interest in developing the expertise needed to ensure efficient management [46]. In order to reinforce this dimension, Molthan-Hill et al. [52] propose concrete actions, such as including carbon literacy in curricula and reducing energy costs. Furthermore, they consider it necessary to introduce interdisciplinary options to integrate CC education into all disciplines. Filho et al. [25] advocate support for creative educational approaches that include corporate social responsibility, multiculturalism and ethics. In short, it has been shown that CC education programmes contribute to reducing emissions [87].

Lastly, the *Transportation* dimension evaluates the measures implemented on campuses to limit the number of vehicles, promoting the use of public transport and bicycles. Transport is one of the main causes of greenhouse gas emissions [88]. The aim here is to cultivate a healthy climate while reducing universities' carbon footprint. The estimation shows that sustainable transport management raises the interest of students and researchers. Safarkhani and Örnek [89] corroborate its importance, recommending some specific measures to promote on campuses: using zero-emission vehicles, constructing pedestrian walkways, limiting parking areas, and providing shuttle buses to reduce the use of private cars.

Having identified the dimensions *Waste*, *Energy & CC* and *Transportation* as factors that influence *Education & Research*, we now use these as inputs and as the output, respectively, to calculate the sustainability efficiency levels and thus answer the second question raised. In this stage of the research, we compute the levels of efficiency and productivity in terms of sustainability for all Spanish and Italian universities during the period 2018–2022.

Q2. Are there differences between the levels of sustainability efficiency achieved by Spanish and Italian universities?

Table 3 shows the results of the intertemporal DEA-bootstrap corresponding to the mean values for the total sample (Spanish and Italian universities) and the two groups separately, allowing us to evaluate the differences between them. The universities in question are all located in two European Mediterranean countries, and according to Agasisti and Perez-Esparrells [32], they have similar intrinsic components, meaning they constitute an appropriately homogeneous sample to perform the analysis.

The values of the efficiency levels are higher than unity, with the amount in excess indicating how much the *Education & Research* dimension needs to improve to be completely efficient with the inputs used (*Energy & CC*, *Waste* and *Transportation*). On average, no notable differences are observed between the two countries: Spanish universities would have to improve their output by 45% to be efficient, compared to 47.4% for Italian universities. This better performance of Spanish

**Table 3**  
Efficiency levels, DEA-bootstrap (2018–2022).

	Total	Spanish universities	Italian universities
Mean efficiency	1.461	1.450	1.474
Max efficiency	1.075	1.075	1.103
Min efficiency	2.738	2.410	2.738
Standard deviation	0.324	0.322	0.336
N° universities	220	120	100

universities compared to Italian universities differs from the results of Agasisti and Perez-Esparrells [88]. In their efficiency approach to purely academic performance, Italy outperforms Spain. In addition, there is wide dispersion in both Spain and Italy (0.322 y 0.336, respectively), highlighting the lack of uniformity in the actions undertaken. Some universities' sustainability policies have achieved high efficiency levels (1.075 in Spain and 1.103 in Italy), whereas others need to rethink these policies because they are not generating the desired results (2.410 and 2.738 in Spain and Italy, respectively).

No-one is exempt from the responsibility to mitigate CC. Universities must collaborate by developing activities focused on this task. In addition, their role as centres of learning means they have to shape a society committed to protecting the planet. Their actions should thus be focused on raising the awareness of the university community [90]. Nevertheless, the results show that there are still some universities whose policies are not achieving this goal; they need to restructure their policies to reach the desired levels of efficiency. According to the UNESCO report [91], the idea that quality education should revolve around the concepts of sustainable development is attracting ever more adherents. CC is the primary challenge facing humanity, but we have yet to arrive at a uniform perception of the problem [92].

The universities that are lagging furthest behind (Universitat de les Illes Balears in Spain with 2.410, and Università di Macerata in Italy with 2.738) should observe and try to emulate the actions carried out by centres such as Universidad Autónoma de Madrid (UAM) or Università degli Studi di Torino (Table 2A, appendix). These universities are shown to have implemented highly effective sustainability policies, agreeing with Puertas and Marti [93], where Università degli Studi Dell'aquila was the university of reference to 175 universities. Indeed, in order to be completely efficient, they need only improve their offer of environmental courses and research by 7.5% and 10.3%, respectively. Specifically, the UAM has a long tradition of contributing to sustainability in its teaching, research and operations. This institution has promoted several projects focused on ensuring compliance with the SDGs in the university system [94]. Ultimately, educational centres must show the commitment needed to train society in sustainable skills, values and behaviours. It has been shown that certain policies implemented in universities kindle society's desire to mitigate CC.

In order to delve deeper into identifying patterns of performance in university models, we explore the potentially significant differences between the GreenMetric dimensions corresponding to the universities classified according to their efficiency (Table 4). Using the Kruskal-Wallis test, we have identified whether the policies implemented by the campuses with the highest level of efficiency (efficiency score >0.7) are significantly different from the rest (efficiency score <0.7). The efficiency score has been calculated using Shepard's distance, that is, the inverse value of the efficiency level (1/value).

The results of Chi-squared (p-value <0.05) show that all the dimensions have turned out to be significant, revealing substantial differences between the variables for the most and least efficient universities. In the Spanish universities, the most efficient centres register values for their sustainable activities that surpass the others by more than 25%, reaching 40% in *Education & Research* (1481.47 points versus 1060.61). This means that the Spanish centres with the highest efficiency level offer more courses in which the contents are related to sustainability. Similarly, in Italy there are notable differences, particularly a difference of 31% in *Energy & CC* (1382.55 points versus 1052.89), indicating that more efficient institutions make more investments in energy-efficient appliances usage, implementation of intelligent buildings, renewable energy usage policy, total electricity usage, climate change adaptation and mitigation programs. The universities lagging furthest behind should promote sustainability by following the example of those that hold the top positions.

Next, the SMI is used to calculate the productivity growth of universities during the period 2018–2022. By so doing, we can identify the source of the progress and discern where to focus in order to achieve

**Table 4**  
Kruskal-Wallis test on the dimensions of the GreenMetric index.

	Mean dimension score Eff. score <0.7	Mean dimension score Eff. score >0.7	Kruskal-Wallis Chi-squared (p-value)
<b>Total</b>			
Energy and CC	1102.72	1416.35	44.484(0.000)
Waste	1226.67	1481.54	30.059(0.000)
Transportation	987.56	1234.77	29.753(0.000)
Education and Research	1126.53	1476.23	78.147(0.000)
N° universities	18	26	
<b>Spanish Universities</b>			
Energy and CC	1152.56	1441.13	26.325(0.000)
Waste	1115.00	1426.00	22.037(0.000)
Transportation	929.44	1159.13	15.831(0.000)
Education and Research	1060.61	1481.47	62.294(0.000)
N° universities	9	15	
<b>Italian Universities</b>			
Energy and CC	1052.89	1382.55	17.600(0.000)
Waste	1338.33	1557.27	13.181(0.000)
Transportation	1045.67	1337.91	18.483(0.000)
Education and Research	1192.44	1469.09	21.197(0.000)
N° universities	9	11	

improvements. We again use the Kruskal-Wallis test to check whether there are significant differences between the changes that occurred in the Italian and Spanish universities (Table 5).

The results in Table 5 show notable advances in productivity in both countries: 36% in Italy compared to 13.5% in Spanish campuses. This is mainly due to technological improvements (TC, 34.1% and 27.4%, respectively). Conversely, both Italian and Spanish universities have paid less attention to making progress in efficiency (EC), with the former registering gains of only 1.9% and the latter even deteriorating by 10.9%. The Kruskal-Wallis test confirms the existence of significant differences in productivity change due to different EC performance.

Overall, the results show that the actions of Spanish universities are more appropriate for raising public awareness, with the UAM particularly standing out. In addition, there is growing interest in improving productivity through the introduction of innovative advances, sometimes supported by European climate policies [95].

**5. Conclusions**

Higher education institutions have an obligation to educate the population on sustainable values, giving people the capacity not only to mitigate CC but also to reverse the damage caused. With this objective, universities are introducing environmentally friendly practices into various aspects of their operations, such as waste management, water saving, or sustainable transport, among others measures, aspiring to become carbon-neutral institutions. However, the relevance of these policies curbing CC, also they should be for them to become appropriate

**Table 5**  
Results of the SMI and Kruskal-Wallis test (2018–2022).

	SMI	TC	EC
Mean value by nationality of universities			
Total	1.240	1.305	0.950
Spain	1.135	1.274	0.891
Italy	1.366	1.341	1.019
Kruskal-Wallis Test			
Chi-squared	12.836	1.773	10.427
p-value	0.000	0.183	0.001

instruments for raising the awareness of the university community and the general public. The focus of the research has been limited to the Spanish and Italian universities evaluated by the GreenMetric during the period 2018–2022, in order to ensure that isolated issues do not lead to erroneous conclusions.

The results obtained confirm that these institutions sometimes diverge from the established target. They should review the actions aimed at water saving and the development of sustainable buildings, which are not currently being implemented in university communities. The demand for sustainability education and the research carried out in this field are being driven by other policies, such as waste management, energy and transport. Furthermore, it has been found that all the universities analysed have made productivity gains, even if the starting point was less than ideal. Technological advances have been the driving force, with the introduction of innovative sustainable practices that have facilitated the progress achieved. However, the need to improve the efficiency of the use of available resources has been largely overlooked.

When comparing universities, Spanish ones are seen to perform slightly better, although overall they leave a lot of room for improvement. While some universities, such as UAM or Università degli Studi di Torino, have been found to show near-maximum levels of efficiency, others require profound changes. An in-depth analysis of these two institutions is needed in order to facilitate the implementation of the most appropriate sustainability policies; that is, to make these universities models of the behaviour to be emulated by the universities lagging furthest behind.

**Author statement**

Rosa Puertas: Conceptualization, Methodology. Luisa Marti: Data curation, Writing- Original draft preparation. Jose Manuel Guaita: Supervision. Rosa Puertas, Luisa Marti and Jose Manuel Guaita: Writing- Reviewing and Editing.

- “Agricultural and innovation policies aimed at mitigating climate change”, *Environmental Science and Pollution Research* (2023)
- “Analysis of compliance with the Sustainable Development Goals at the municipal level: the case of Spain and Italy”, *Sustainable Development* (2022)
- “Renewable energy production capacity and consumption in Europe” *Science of the Total Environment* (2022)
- “Analysis of compliance with the Sustainable Development Goals at the municipal level: the case of Spain and Italy”, *Sustainable Development* (2022)
- “Eco-innovation and determinants of GHG emissions in OECD countries”, *Journal of Cleaner Production* (2021)

**Data availability**

I have shared to link to my data

**Appendix**

**Table 1A**  
Correlation matrix

	SI	ECC	WS	WT	TR	E&R
SI	1					
ECC	0.434	1				
WS	0.467	0.443	1			
WT	0.405	0.608	0.455	1		
TR	0.484	0.584	0.637	0.490	1	
E&R	0.415	0.591	0.632	0.504	0.621	1

Note: SI: Setting & Infrastructure; ECC: Energy & Climate Change; WS: Waste; WT: Water; TR: Transportation; E&R: Education & Research.

**Table 2A**  
Efficiency levels of Spanish and Italian universities (2018–2022)

Spain	Efficiency	Italy	Efficiency
Universidad Autónoma de Madrid	1.075	Universita degli Studi di Torino	1.103
Universitat Politècnica de València	1.129	Politecnico di Milano	1.193
Universidad de Alcalá	1.166	Universita di Bologna	1.210
Universidad de A Coruña	1.169	Politecnico di Torino	1.215
Universitat de Valencia	1.173	Universita degli Studi dell'Aquila	1.324
Universidad Rey Juan Carlos	1.183	Università degli Studi di Salerno	1.367
Universitat Autònoma de Barcelona	1.225	Universita degli Studi di Ferrara	1.368
Universidade de Santiago de Compostela	1.244	University of Milano-Bicocca	1.381
Universitat de Girona	1.247	Università Degli Studi di Modena e Reggio Emilia	1.385
Universitat Rovira i Virgili	1.291	Luiss University	1.402
Universidad de Oviedo	1.307	Universita IUAV di Venezia	1.414
Universidad de Jaén	1.356	Universita degli Studi di Bari Aldo Moro	1.431
Universidad Miguel Hernandez	1.373	Università degli Studi di Perugia	1.477
Universidad de Zaragoza	1.386	Universita degli Studi di Padova	1.490
Universidad de Castilla La Mancha	1.417	Università degli Studi di Genova	1.501
Universidad de Salamanca	1.471	Università di Trieste	1.515
Universidad Pontificia Comillas	1.587	Universita Politecnica delle Marche	1.600
Universidade de Vigo	1.609	Universita della Calabria	1.621
Universidad de Navarra	1.617	Università degli Studi di Firenze	1.749
Universidad de La Laguna	1.753	Universita di Macerata	2.738
Universidad de Valladolid	1.762		
Universidad de Alicante	1.882		
Universitat de Vic	1.958		
Universitat de les Illes Balears	2.410		

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